

Second Quarter / First Half Year Results 2023

Analyst presentation

28.07.2023



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**Group
performance**

Highlights Q2 / H1 2023

Key Figures

1 084 m

Sales Q2 2023

175 m

EBITDA Q2 2023

78 m

Operating cash flow H1 2023

75 m

Capex H1 2023

56 %

FCF conversion (June 2023 LTM¹)

62 m

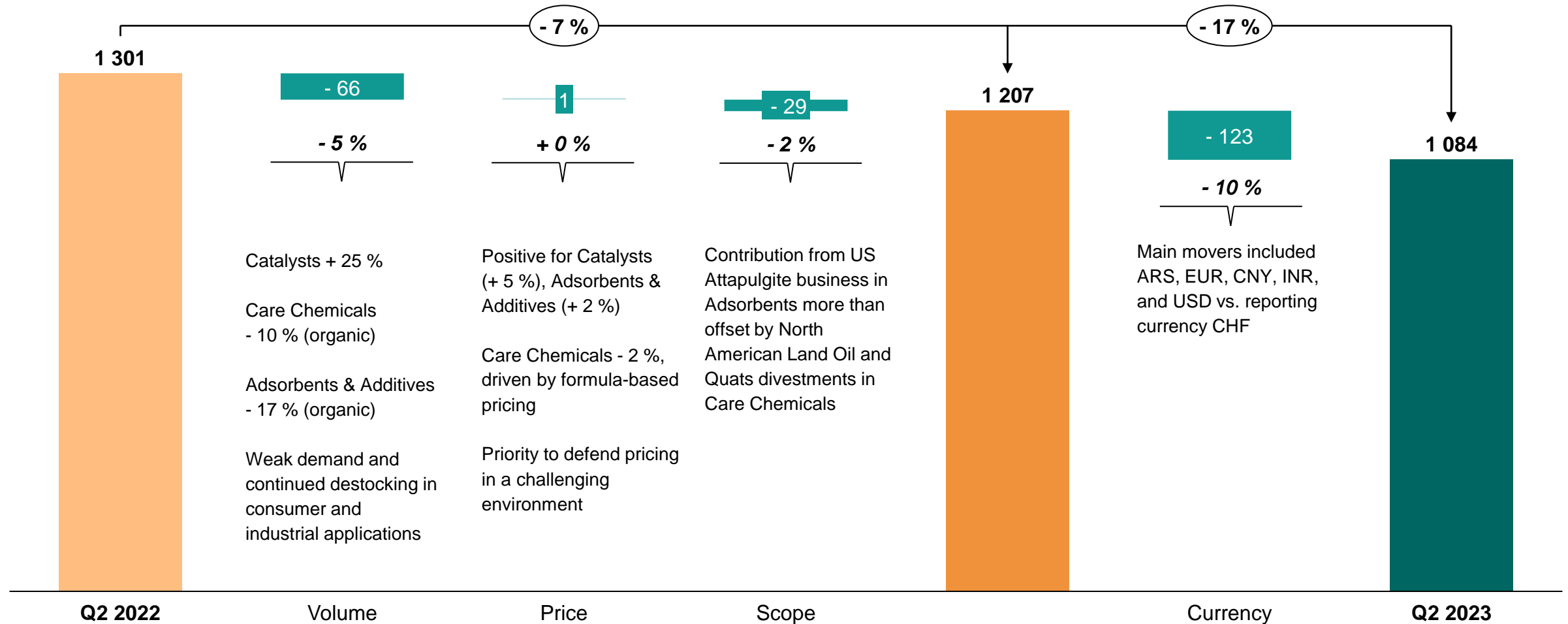
Preliminary gain on Quats divestment

¹ Last Twelve Months (H2 2022 + H1 2023)





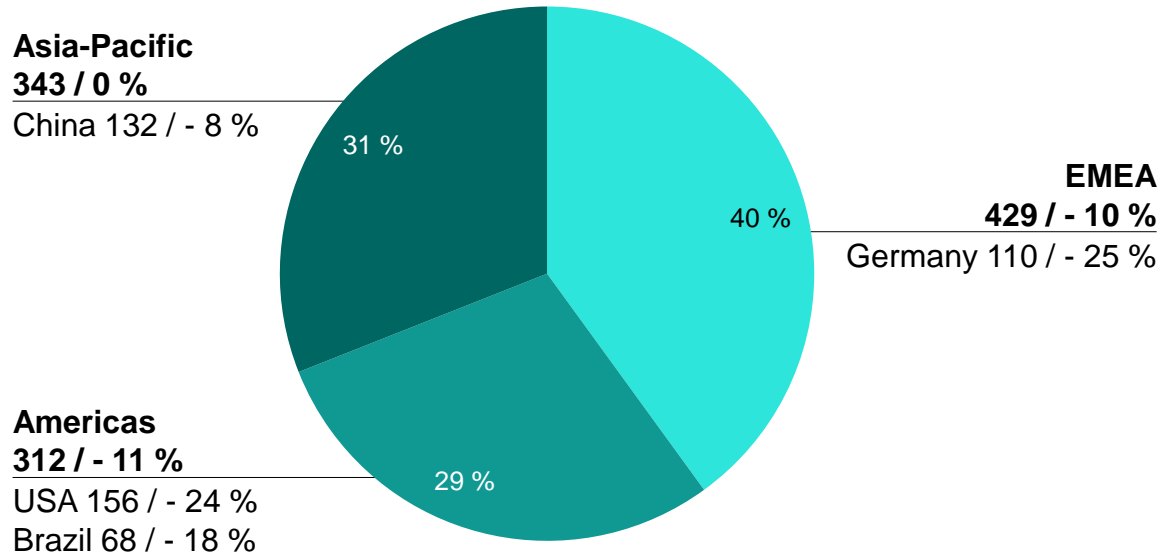
Q2 sales: Strong Catalysts performance partially compensated for weak demand in Care Chemicals and Additives – FX impact from strong CHF





Geographic split

Q2 sales CHF 1084 m
in CHF m, % in local currency

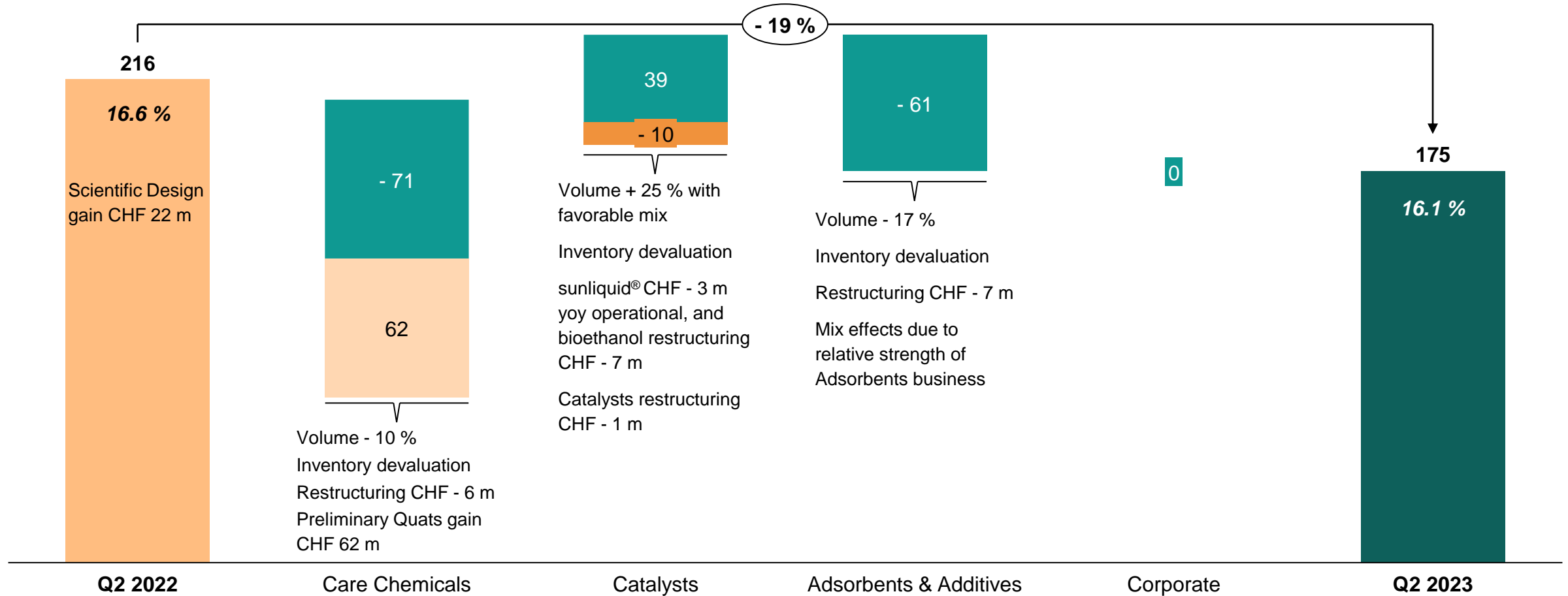


Regional headline

- Sales in the **Americas** declined, around half of which was due to the divestment of the North American Land Oil business. Volumes in Care Chemicals declined, while Adsorbents & Additives grew, mainly attributable to the Attapulgit integration
- **EMEA** sales declined as Care Chemicals and Adsorbents & Additives were lower, while Catalysts had strong sales in the Middle-East
- **Asia-Pacific** sales were stable, despite a decline in China, as growth in Catalysts (price and volume) balanced out lower prices and volumes observed by Care Chemicals and Adsorbents & Additives

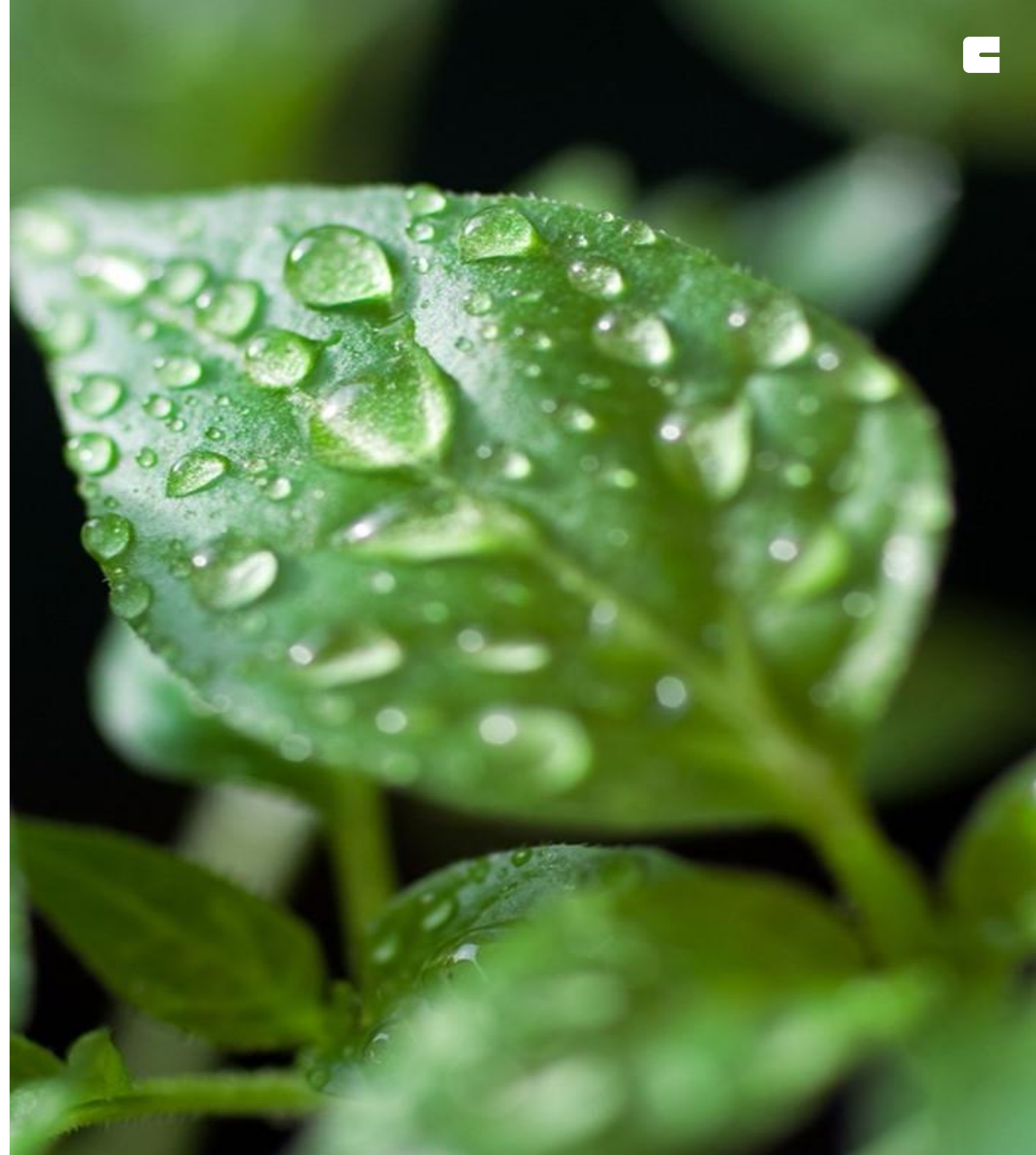


Q2 profitability: Catalysts improvement and Quats gain compensate negative operating leverage (volume) and inventory devaluation



Second Quarter 2023 Strategic Priorities

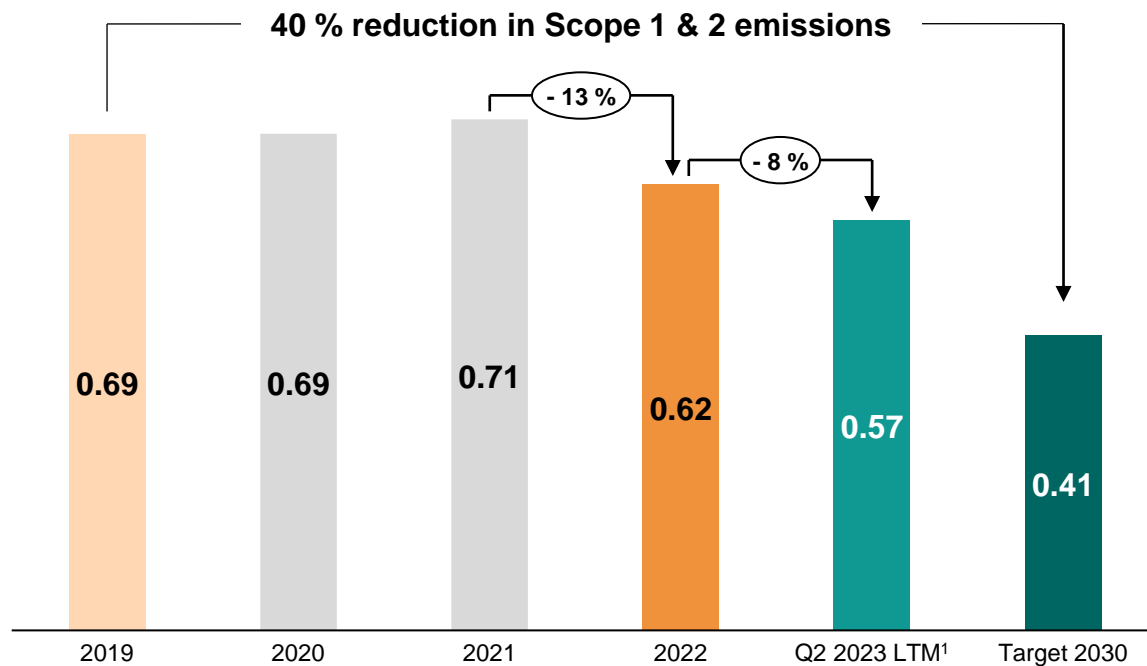
- **Podari sunliquid®**
 - Negative operational EBITDA impact of CHF 10 m in Q2 2023
 - Sequentially similar level in Q3 2023 expected
 - Continued efforts to address ramp-up challenges in Podari
 - Restructuring charges of CHF 7 m in Q2 2023 to focus bio-technology activities and adjustments of cost structure
 - Actively evaluating strategic options for sunliquid® – update by end of 2023.
- **Performance programs**
 - Increased cost savings target by CHF 10 m with focus on aligning our cost base to a low volume environment
 - On track for revised 2025 targeted savings of CHF 170 m, achieved CHF 107 m savings as of Q2 2023
 - CHF 14 m additional savings delivered in Q2 2023 across the performance programs in the business units and corporate
- **Portfolio optimization**
 - Closing of Quats divestment on 1 June 2023
 - Preliminary gain on disposal of CHF 62 m





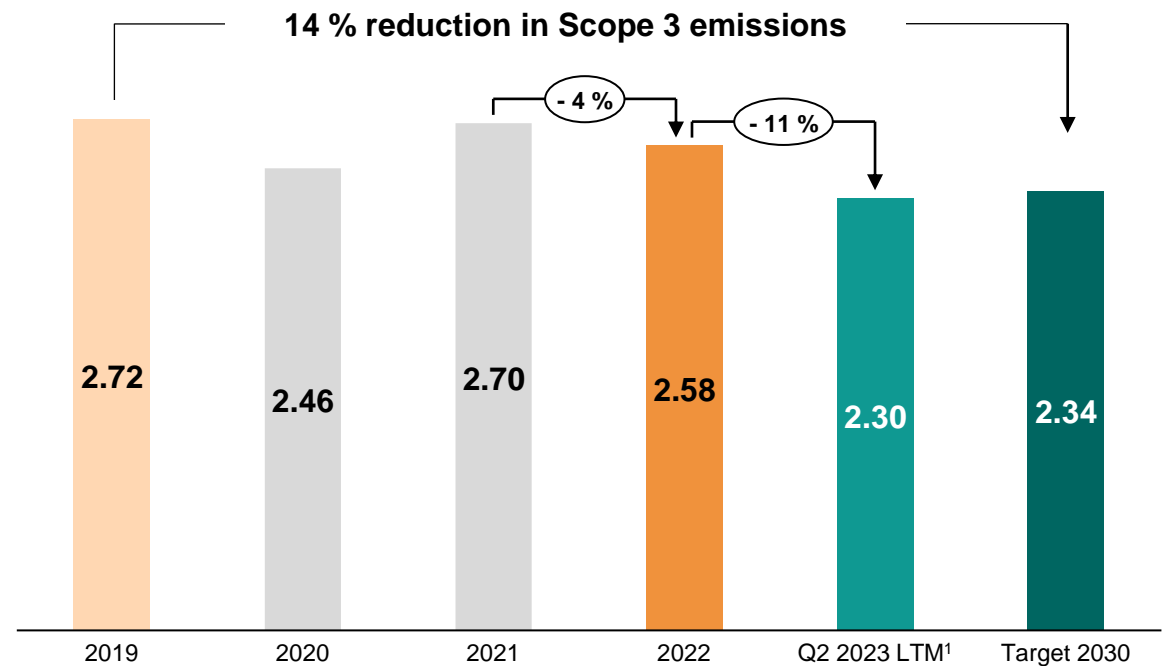
Continued progress on path to 2030 greenhouse gas (GHG) target

Reducing our carbon footprint...



Scope 1 & 2 GHG emissions
in m tCO₂e, corresponding to - 17 % since 2019

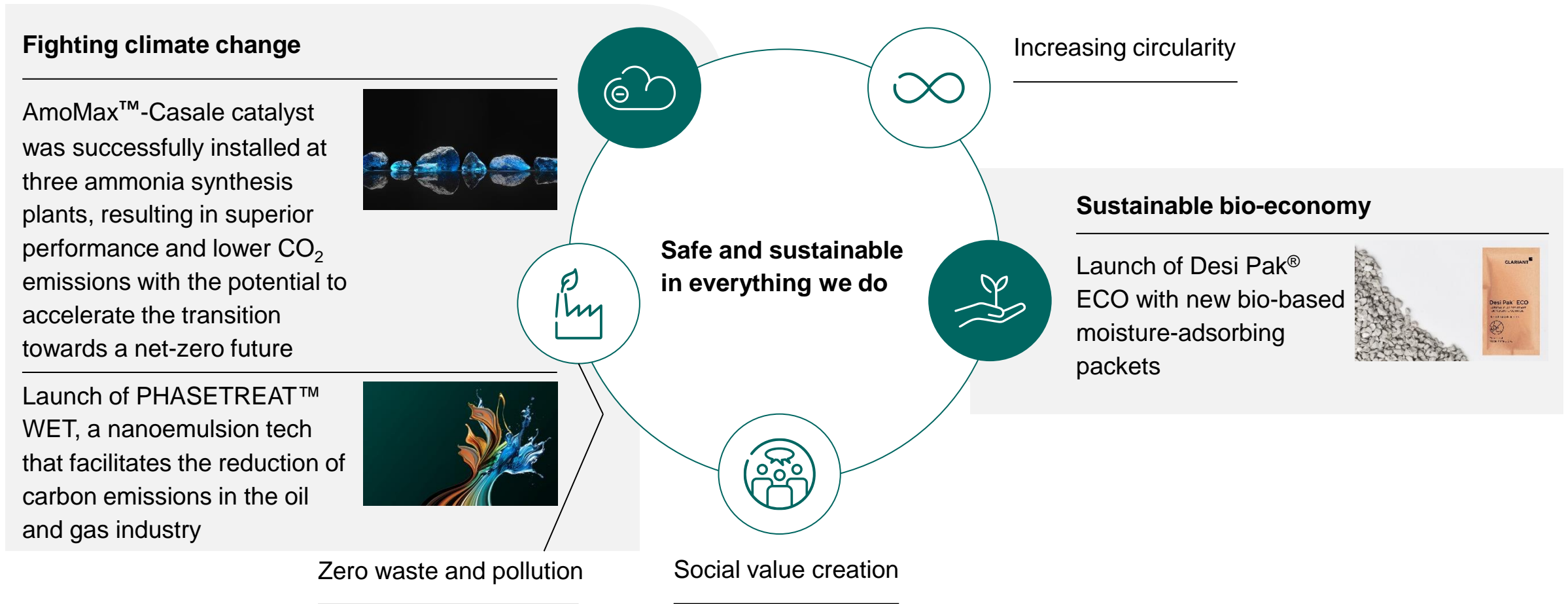
...and the carbon footprint of our raw materials



Scope 3 GHG emissions from purchased goods and services
in m tCO₂e, corresponding to - 15 % since 2019

¹ Last Twelve Months (Q3 2022 – Q2 2023)

ESG update – Q2 2023 milestones / examples



A high-speed photograph of a water splash, showing numerous clear, spherical bubbles of various sizes rising from the surface of the water. The water is a vibrant light blue, and the background is a soft, out-of-focus white and light blue.

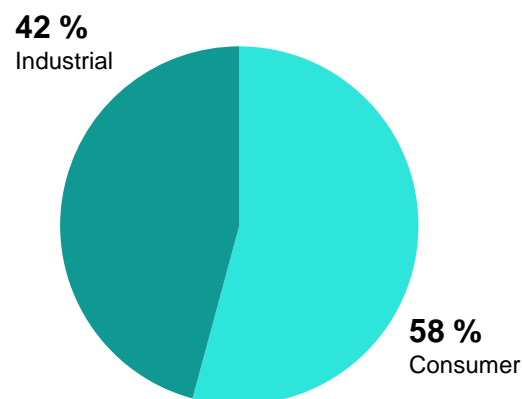
Business performance



Second Quarter 2023 Care Chemicals

<i>in CHF m</i>	Q2 2023	Q2 2022	% CHF	% LC ¹
Sales	543	740	- 27	- 17
EBITDA	133	142	- 6	
EBITDA margin	24.5 %	19.2 %		
EBITDA b.e.i. ²	77	140	- 45	
<i>EBITDA b.e.i.² margin</i>	14.2 %	18.9 %		

	Q2 2023
Volumes	- 10 %
Price	- 2 %
Currency	- 10 %
Scope	- 5 %



¹ local currency; ² before exceptional items

Highlights

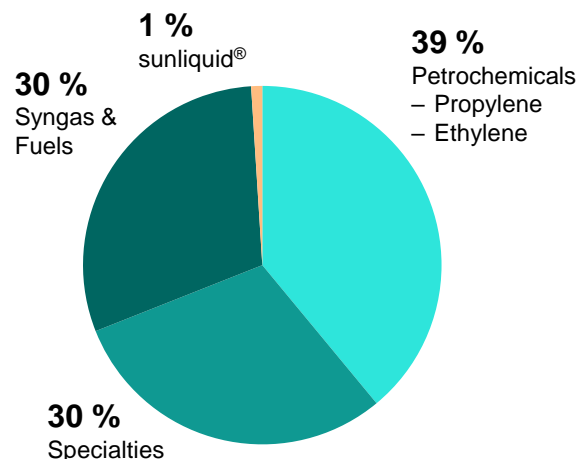
- **Volume** declined versus high comparison base due to weak demand, prolonged destocking, and scope
- **Pricing** slightly lower due to formula-based price adjustments linked to raw material prices
- **Segments:** Oil Services grew at a high single-digit percentage rate; Personal & Home Care declined in mid-teen range, more pronounced declines in Crop Solutions and Industrial Applications
- Sales grew in Asia-Pacific, while all other regions declined
- **EBITDA** impacted by lower volumes that reduced operating leverage, inventory devaluation, as well as restructuring (CHF - 6 m), compensated by preliminary Quats divestment gain (CHF 62 m)



Second Quarter 2023 Catalysts

<i>in CHF m</i>	Q2 2023	Q2 2022	% CHF	% LC ¹
Sales	277	232	19	30
EBITDA	42	13	223	
EBITDA margin	15.2 %	5.6 %		
EBITDA b.e.i. ²	51	14	264	
EBITDA b.e.i.² margin	18.4 %	6.0 %		

	Q2 2023
Volumes	+ 25 %
Price	+ 5 %
Currency	- 11 %
Scope	0



Highlights

- **Volume** growth in most segments, Propylene and Syngas & Fuels in particular – continued positive **pricing**
 - **Segments:** Strong growth in Propylene (> 50 %), followed by Syngas and Ethylene
 - Project nature of business impacted regional dynamics; largest market Asia-Pacific up at mid-teen percentage rate due to CATOFIN®, which also drove EMEA sales
 - **EBITDA** impacted by continued positive pricing, positive business mix, and higher volumes (operating leverage)
 - sunliquid® effect
 - CHF - 10 m operational impact (sequentially improved)
 - CHF - 7 m bioethanol restructuring
- ➔ **21.3 % EBITDA margin excluding sunliquid®**

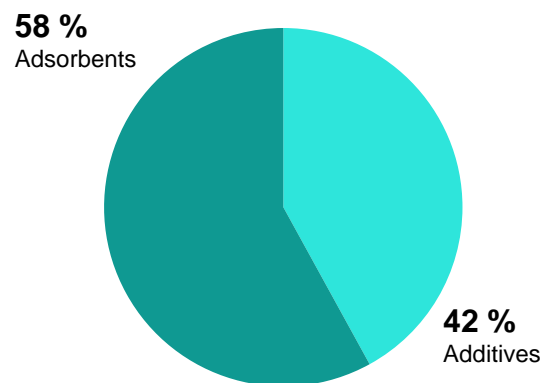
¹ local currency; ² before exceptional items



Second Quarter 2023 Adsorbents & Additives

<i>in CHF m</i>	Q2 2023	Q2 2022	% CHF	% LC ¹
Sales	264	329	- 20	- 12
EBITDA	18	79	- 77	
EBITDA margin	6.8 %	24.0 %		
EBITDA b.e.i. ²	25	80	- 69	
EBITDA b.e.i.² margin	9.5 %	24.3 %		

	Q2 2023
Volumes	- 17 %
Price	+ 2 %
Currency	- 8 %
Scope	+ 3 %



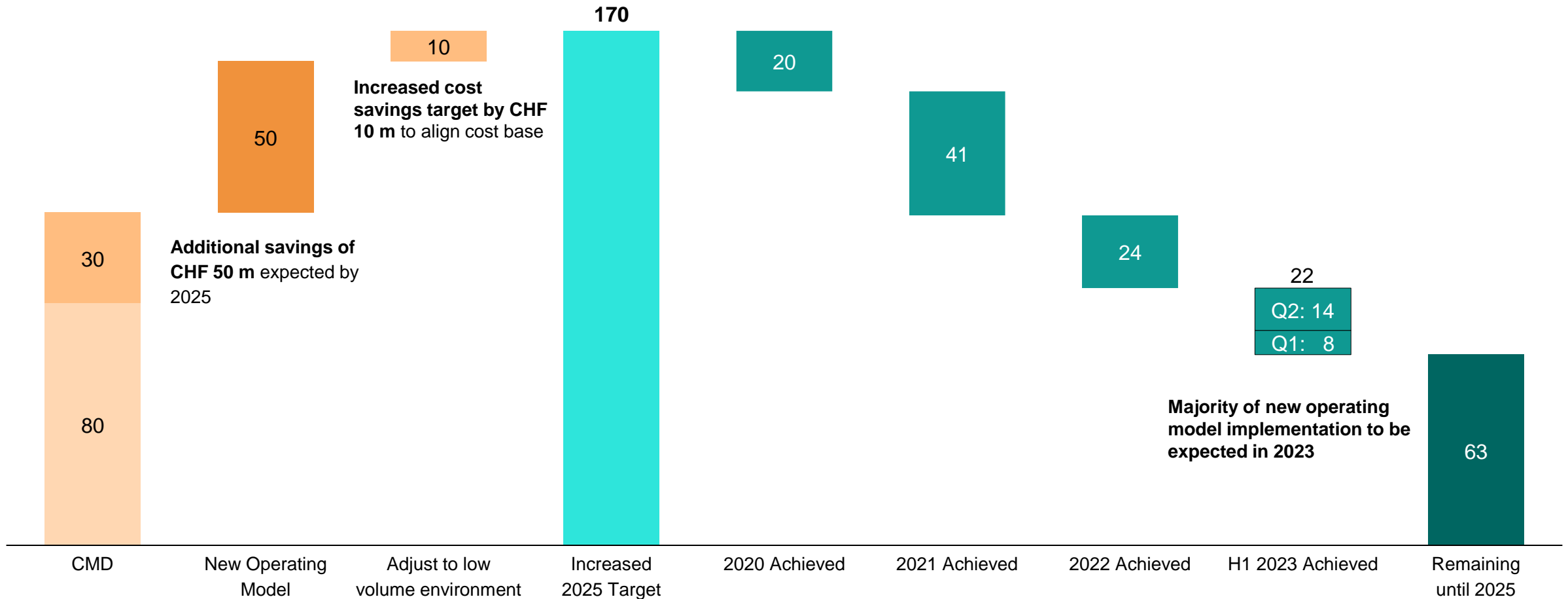
Highlights

- **Volume** declined significantly, driven by Additives; **pricing** slightly positive (value-based pricing)
- **Segments:**
 - Adsorbents up by a low-double-digit percentage rate (Purification and Foundry)
 - Additives down by a low thirties-percent percentage rate against very strong comparison base, prolonged destocking and continued very weak demand in key end markets
 - US Attapulгите contribution 3 % (scope)
- Americas up (US Attapulгите); EMEA and Asia down
- **EBITDA** impacted by lower operating leverage (Additives), business mix, inventory devaluation, and restructuring (CHF - 7 m)

¹ local currency; ² before exceptional items



On track to achieve total cost savings of CHF 170 m by 2025 – Q2 2023 delivered additional CHF 14 m savings





First Half Year 2023

Key Figures

2 284 m

Sales

330 m

SG&A

342 m

EBITDA

230 m

Net result (continuing operations)

78 m

Operating cash flow

908 m

Net debt

Highlights

- **Sales** decreased by 3 % in LC¹ (- 2 % organic in LC¹)
- **Selling, general, and administrative costs (SG&A)** declined by 20 % due to disposal proceeds and benefits from performance programs
- **EBITDA** declined by 22 %, resulting in a margin of 15.0 %
- **Net result from continuing operations** increased by 22 %, predominantly due to strong Catalysts business performance, preliminary gain from Quats disposal, and positive income tax
- **Cash generated from operating activities** increased by CHF 95 m due to active working capital management
- **Group Net Debt** increased due to reduced liquidity resulting from the payment of dividends


¹: local currency

Outlook 2023

Outlook 2023: Confirming adjusted outlook as of 7 July 2023

2023

Sales Range (CHF)

 **4.55 – 4.65 bn**

(5.2 b in 2022)

EBITDA Range (CHF)

CHF 650 – 700 m
(margin 14.3 % – 15.1 %)

(margin 15.6 % in 2022)

Confirmed commitment towards 2025 financial targets



Profitable sales growth
(4 – 6 % CAGR)



Group EBITDA margin
between 19 – 21 %



Free cash flow conversion
of around 40 %

Internal Factors

- Softening pricing in recessionary/deflationary economic environment
- Execute new operating model – deliver restructuring savings
- Total top-line net impact of CHF - 150 m (divestments/acquisition)
- Further improve sunliquid® performance
- **Capex:** targeted to CHF 220 m in 2023

External Factors

- Soft recessionary environment expected in H2 2023
- Moderation in general inflation
- Currently limited indications for an economic recovery in H2 2023, uncertainties and risks remain
- China recovery at very slow pace
- Raw material and energy costs are easing, putting pressure on commercial selling prices

Appendix





Second Quarter 2023 – Overview

Group

<i>in CHF m</i>	Q2 2023	Q2 2022	% CHF	% LC ¹
Sales	1 084	1 301	- 17	- 7
EBITDA	175	216	- 19	
EBITDA margin	16.1 %	16.6 %		
EBITDA b.e.i. ²	135	210	- 36	
EBITDA b.e.i.² margin	12.5 %	16.1 %		
Sales Bridge	Price 0 %	Volume - 5 %	Currency - 10 %	Scope - 2 %

Catalysts

<i>in CHF m</i>	Q2 2023	Q2 2022	% CHF	% LC ¹
Sales	277	232	19	30
EBITDA	42	13	223	
EBITDA margin	15.2 %	5.6 %		
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Sales Bridge	Price + 5 %	Volume + 25 %	Currency - 11 %	Scope 0 %

Care Chemicals

<i>in CHF m</i>	Q2 2023	Q2 2022	% CHF	% LC ¹
Sales	543	740	- 27	- 17
EBITDA	133	142	- 6	
EBITDA margin	24.5 %	19.2 %		
EBITDA b.e.i. ²	77	140	- 45	
EBITDA b.e.i.² margin	14.2 %	18.9 %		
Sales Bridge	Price - 2 %	Volume - 10 %	Currency - 10 %	Scope - 5 %

Adsorbents & Additives

<i>in CHF m</i>	Q2 2023	Q2 2022	% CHF	% LC ¹
Sales	264	329	- 20	- 12
EBITDA	18	79	- 77	
EBITDA margin	6.8 %	24.0 %		
EBITDA b.e.i. ²	25	80	- 69	
EBITDA b.e.i.² margin	9.5 %	24.3 %		
Sales Bridge	Price + 2 %	Volume - 17 %	Currency - 8 %	Scope + 3 %

¹ local currency; ² before exceptional items



First Half Year 2023 – Overview

Group

<i>in CHF m</i>	H1 2023	H1 2022	% CHF	% LC ¹
Sales	2 284	2 563	- 11	- 3
EBITDA	342	436	- 22	
EBITDA margin	15.0 %	17.0 %		
EBITDA b.e.i. ²	319	448	- 29	
EBITDA b.e.i.² margin	14.0 %	17.5 %		
Sales Bridge	Price + 4 %	Volume - 6 %	Currency - 8 %	Scope - 1 %

Catalysts

<i>in CHF m</i>	H1 2023	H1 2022	% CHF	% LC ¹
Sales	482	417	16	25
EBITDA	55	27	104	
EBITDA margin	11.4 %	6.5 %		
EBITDA b.e.i. ²	64	28	129	
EBITDA b.e.i.² margin	13.3 %	6.7 %		
Sales Bridge	Price + 5 %	Volume + 20 %	Currency - 9 %	Scope 0 %

Care Chemicals

<i>in CHF m</i>	H1 2023	H1 2022	% CHF	% LC ¹
Sales	1 246	1 498	- 17	- 9
EBITDA	261	291	- 10	
EBITDA margin	20.9 %	19.4 %		
EBITDA b.e.i. ²	207	291	- 29	
EBITDA b.e.i.² margin	16.6 %	19.4 %		
Sales Bridge	Price + 3 %	Volume - 9 %	Currency - 8 %	Scope - 3 %

Adsorbents & Additives

<i>in CHF m</i>	H1 2023	H1 2022	% CHF	% LC ¹
Sales	556	648	- 14	- 8
EBITDA	72	162	- 56	
EBITDA margin	12.9 %	25.0 %		
EBITDA b.e.i. ²	80	163	- 51	
EBITDA b.e.i.² margin	14.4 %	25.2 %		
Sales Bridge	Price + 5 %	Volume - 16 %	Currency - 6 %	Scope + 3 %

¹ local currency; ² before exceptional items



First Half Year 2023 – Consolidated Income Statement

CHF m	2023		2022	
	CHF m	%	CHF m	%
Sales	2'284	100.0	2'563	100.0
Costs of goods sold	-1'676	73.4	-1'805	70.4
Gross profit	608	26.6	758	29.6
Selling, general, and administrative costs	-330	14.4	-410	16.0
Research and development	-78	3.4	-79	3.1
Income from associates and joint ventures	22	1.0	21	0.8
Operating result	222	9.8	290	11.3
Finance income	13	0.6	8	0.3
Finance costs	-45	2.0	-44	1.7
Income before taxes	190	8.4	254	9.9
Taxes	40	1.8	-65	2.5
Net result from continuing operations	230	10.1	189	7.4
Net result from discontinued operations	2		197	
Net result total	232		386	

Highlights

- **Gross margin** declined to 26.6 %, driven by lower volumes
- **Selling, general, and administrative costs** declined to CHF 330 m due to inclusion of disposal proceeds and benefits from performance programs
- **R&D** expenses remained stable year-on-year
- **Operating result** declined as a result of lower sales
- **Tax** income of CHF 40 million due to reassessment of provisions related to prior years
- **Net result from continuing operations** increased to CHF 230 m predominantly due to strong Catalysts business performance, preliminary gain from Quats disposal, and positive income tax

First Half Year 2023 – Cash Flow Statement

CHF m	2023	2022
Net result	232	386
Adjustment for:		
Depreciation and amortization	120	137
Impairment and reversal of impairment	–	9
Remeasurement to fair value	11	–
Impairment of working capital	13	14
Income from associates and joint ventures	-22	-21
Tax expense/income	-40	63
Net financial income and costs	21	24
Gain/Loss from the disposal of activities not qualifying as discontinued operations	-61	-24
Gain/Loss on disposal of discontinued operations	–	-198
Other noncash items	12	32
Total reversal of noncash items	54	36
Dividends received from associates and joint ventures	38	35
Payments for restructuring	-24	-17
Cash flow before changes in working capital and provisions	300	440
Changes in inventories	-46	-264
Changes in trade receivables	40	-118
Changes in trade payables	-176	7
Changes in other current assets and liabilities	34	7
Changes in provisions (excluding payments for restructuring)	-14	-30
Cash generated from operating activities	138	42
Income taxes paid	-60	-59
Net cash generated from operating activities	78	-17
Investments in property, plant, and equipment	-74	-88
Investments in intangible assets	-1	-1
Investments in financial assets, associates, and joint ventures	-26	–
Sale of property, plant, and equipment and intangible assets	6	3
Changes in current financial assets and short-term deposits	220	-253
Interest received	9	8
Proceeds from the disposal of associates, JV, and financial assets	4	1
Proceeds from the disposal of discontinued operations	–	579
Proceeds associated with disposals of activities not qualifying as discontinued operations	113	131
Net cash provided by/used in investing activities	251	380
Purchase of treasury shares	-8	-4
Distributions to the shareholders of Clariant Ltd	-138	–
Dividends paid to noncontrolling interest	-13	-9
Proceeds from financial debts	32	40
Repayments of financial debts	-256	-404
Repayments of lease liabilities	-26	-26
Interest paid	-18	-18
Interest paid for leases	-5	-6
Net cash provided by/used in financing activities	-432	-427
Currency translation effect on cash and cash equivalents	-6	1
Net change in cash and cash equivalents	-109	-63
Cash and cash equivalents at the beginning of the period	394	415
Cash and cash equivalents at the end of the period	285	352

Highlights

- **Cash generated from operating activities** increased significantly to CHF 78 m due to active working capital management
- **Continued disciplined capex** (property, plant, and equipment and intangible assets) of CHF 75 m
- **Free Cash Flow (FCF¹)** of CHF 3 m vs. CHF -106 m in the previous year
- **FCF conversion** (June 2023 LTM) of 56 %
- **Net cash used in financing activities** driven by annual distribution to shareholders and financial debt repayment

¹defined as cash generated from operating activities – Capex

First Half Year 2023 – Balance Sheet

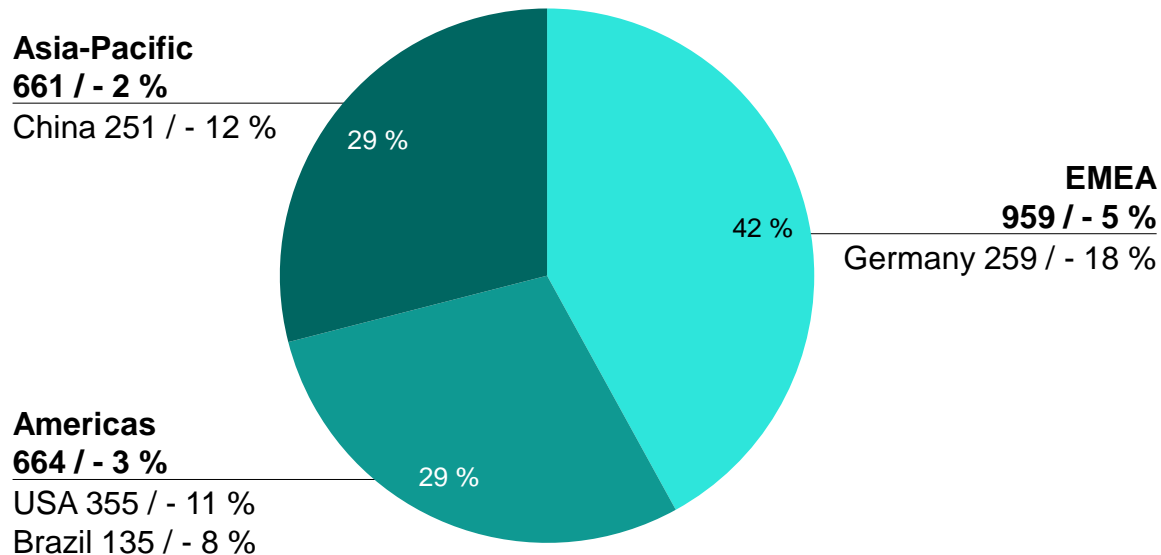
ASSETS	30.06.2023		31.12.2022	
	CHF m	%	CHF m	%
Noncurrent assets				
Property, plant, and equipment	1'503		1'549	
Right-of-use assets	242		240	
Intangible assets	968		997	
Investments in associates and joint ventures	244		327	
Financial assets	308		225	
Employee benefits	62		61	
Deferred income tax assets	132		120	
Total noncurrent assets	3'459	60.9	3'519	56.9
Current assets				
Inventories	804		796	
Trade receivables	666		725	
Other current assets	360		326	
Current income tax receivables	57		54	
Short-term deposits	45		324	
Cash and cash equivalents	285		394	
Total current assets	2'217	39.1	2'619	42.3
Assets held for sale	2	–	50	0.8
Total assets	5'678	100	6'188	100.0

- **Total Assets** decreased to CHF 5.7 bn mainly due to repayments of various certificates of indebtedness and disposals (North American Land Oil and Quats businesses)
- **Investments in associates and JVs** decreased to CHF 244 m due to change of Heubach stake consolidation method
- **Group Net Debt** increased to CHF 908 m due to reduced liquidity resulting from the payment of dividends

EQUITY AND LIABILITIES	30.06.2023		31.12.2022	
	CHF m	%	CHF m	%
Equity				
Share capital	724		863	
Treasury shares (par value)	-7		-8	
Other reserves	-1'213		-1'165	
Retained earnings	2'867		2'651	
Total capital and reserves attributable to Clariant shareholders	2'371		2'341	
Noncontrolling interests	177		172	
Total equity	2'548	44.9	2'513	40.6
Liabilities				
Noncurrent liabilities				
Financial debts	760		870	
Deferred income tax liabilities	22		27	
Retirement benefit obligations	473		488	
Noncurrent lease liabilities	198		195	
Provision for noncurrent liabilities	171		178	
Other liabilities	52		55	
Total noncurrent liabilities	1'676	29.5	1'813	29.3
Current liabilities				
Trade payables and other liabilities	838		1'009	
Financial debts	237		355	
Current income tax liabilities	156		233	
Current lease liabilities	43		44	
Provision for current liabilities	180		215	
Total current liabilities	1'454	25.6	1'856	30.0
Liabilities directly associated with assets held for sale	–	–	6	0.1
Total liabilities	3'130	55.1	3'675	59.4
Total equity and liabilities	5'678	100.0	6'188	100.0

Geographic split

H1 sales CHF 2 284 m
in CHF m, % in local currency



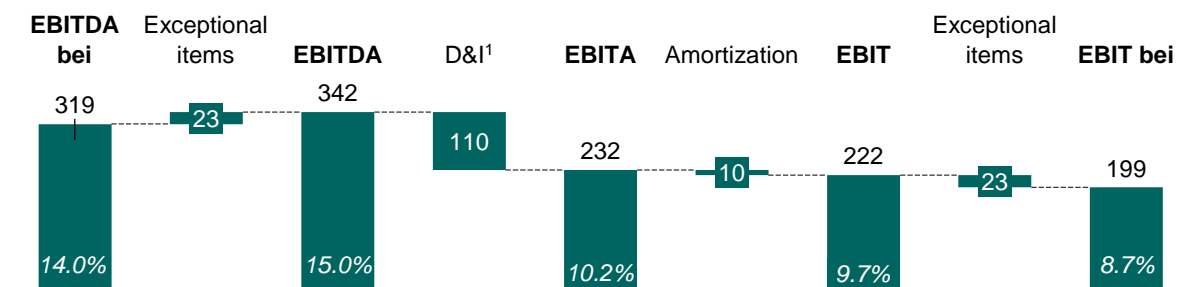
Regional headline

- Sales in the **Americas** were lower due to the divestment of the North American Land Oil business as well as force majeure declarations in the first quarter, despite the positive contribution from the Attapulgate integration
- **EMEA** sales were lower, as strong growth from Catalysts in the Middle East could not offset the impact of weak demand in Germany on Care Chemicals as well as Adsorbents & Additives
- **Asia-Pacific** sales declined slightly as the slow pace of recovery in China was most notable in Additives, while Catalysts grew

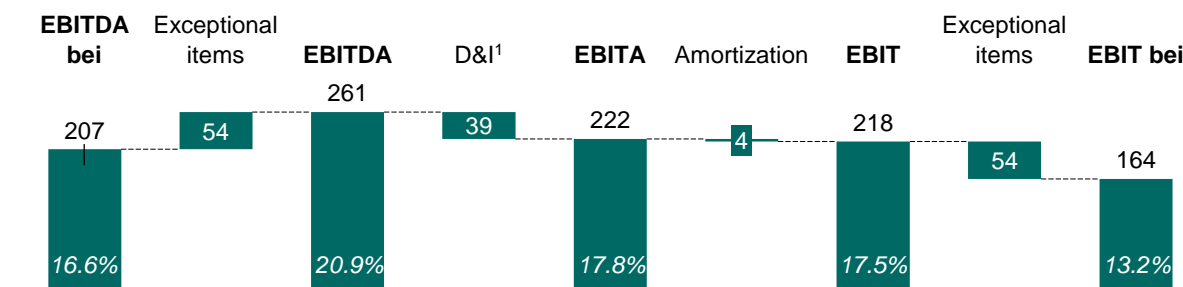


EBITDA / EBIT Bridge First Half Year 2023

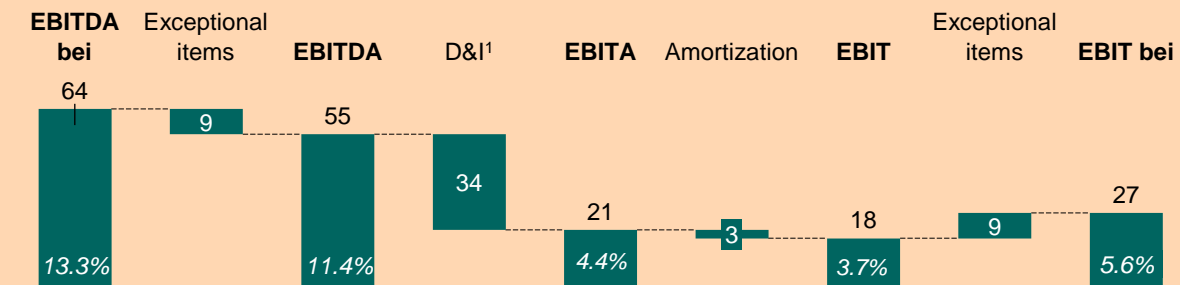
Group continuing operations (CHF m)



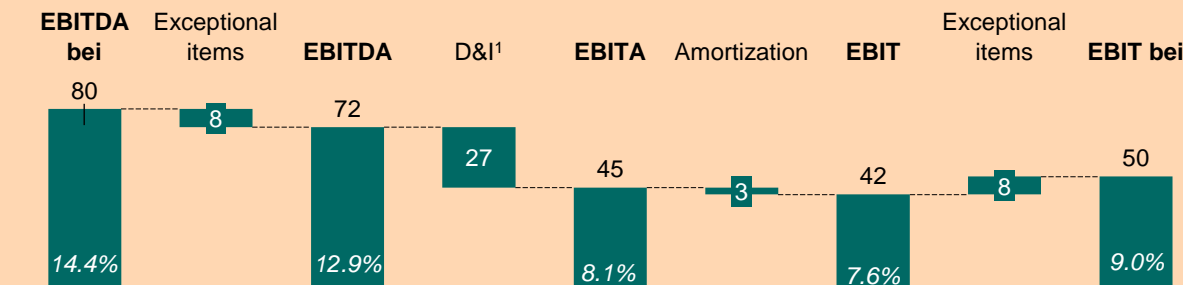
Care Chemicals (CHF m)



Catalysis (CHF m)



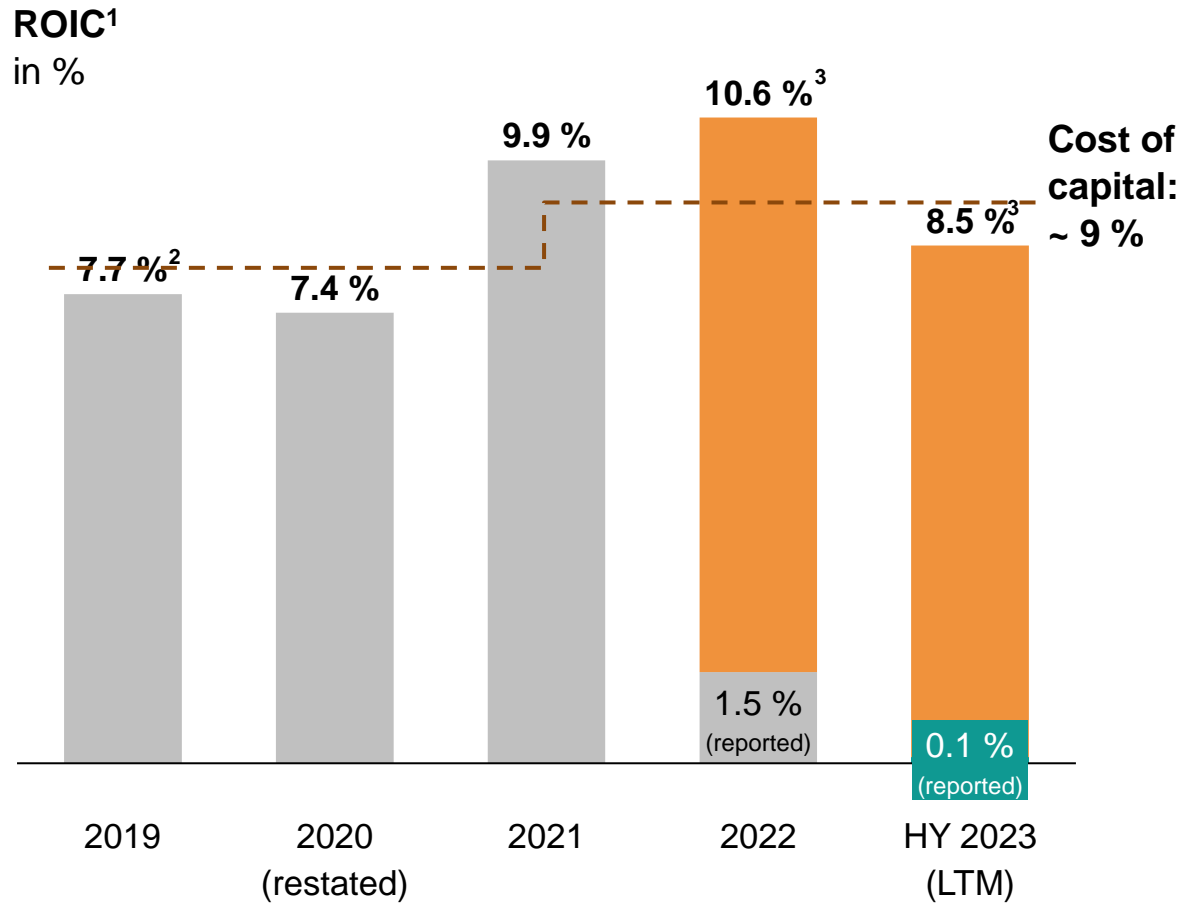
Adsorbents & Additives (CHF m)



¹Depreciation & Impairment



ROIC vs. increased cost of capital



Improvement drivers

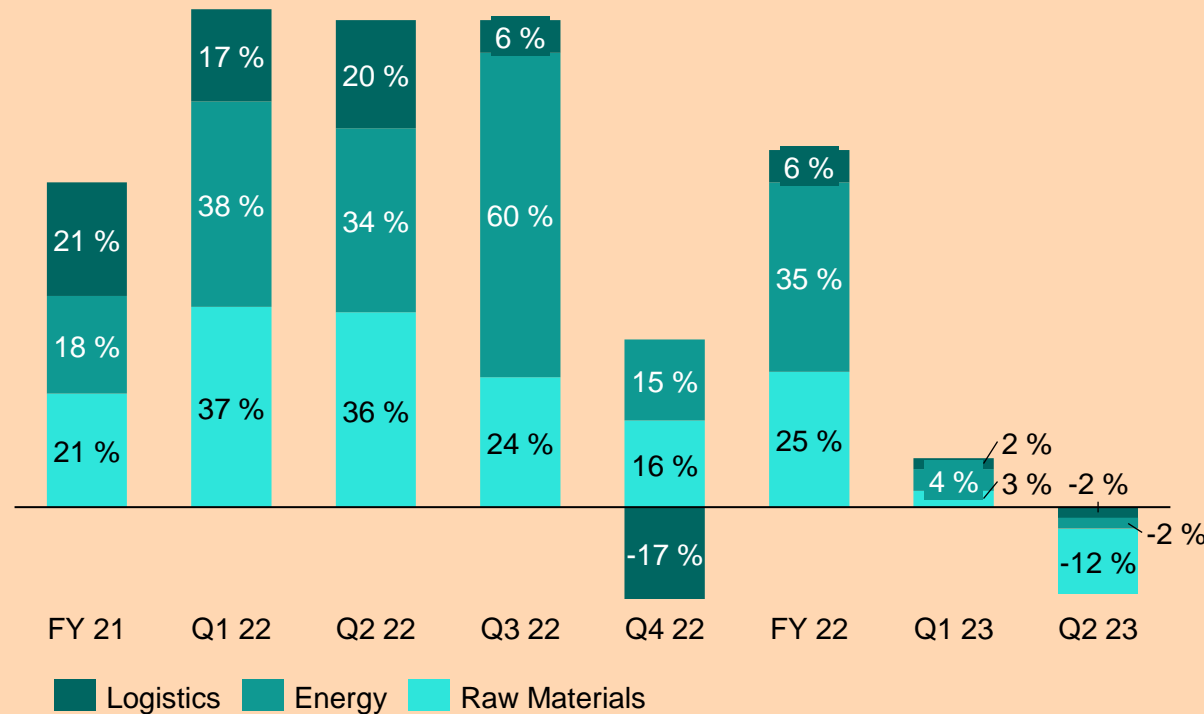
- Organic growth
- Increasing operating margin
- Reducing nonoperating cost
- Improving capital turns

¹from continuing operations; ²excluding CHF 231 m provision for competition law investigation by the European Commission; ³excluding impairment charges of CHF 453 million for North American Land Oil divestment and the Podari plant



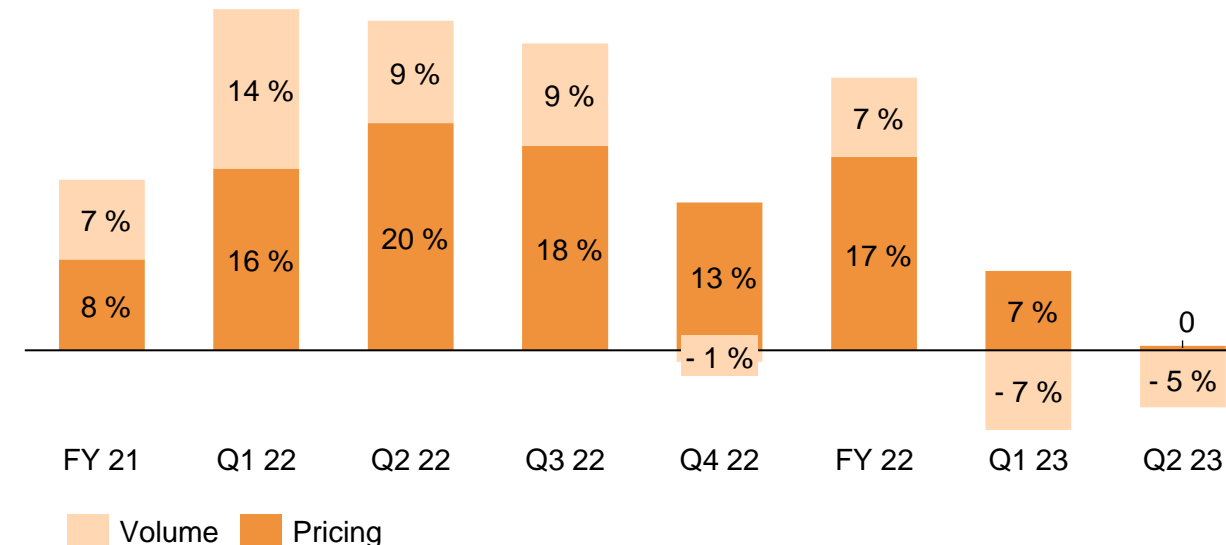
Cost dynamics – lower year-on-year and sequentially

- **Raw materials** decreased year-on-year (sequential - 6 %)
- **Energy** down year-on-year (sequential - 20 %)
- **Logistics** lower year-on-year (sequential - 22 %)



Flat pricing – Volumes impacted by macro environment

- Recessionary economic environment in Q2
- **Pricing** flat (sequentially - 1 %) , Positive in CA and A&A, CC slightly down as formula/index-based prices adjusting
- **Volumes** year-on-year in CA + 25 %, CC - 10 %, and A&A - 17 %; Group - 5 % vs. strong prior year
- Continued destocking and weak consumer and industrial demand
- Volumes sequentially - 6 %





Reporting aligned with new operating structure as of Q1 2023



Business Unit Care Chemicals (CC)

Segments include Personal & Home Care, Crop Solutions, Industrial Applications, Base Chemicals, Oil Services, and Mining Solutions



Business Unit Catalysts (CA)

Segments include Propylene, Specialties, Syngas & Fuels, Ethylene, and Biofuels & Derivatives



Business Unit Adsorbents & Additives (A&A)

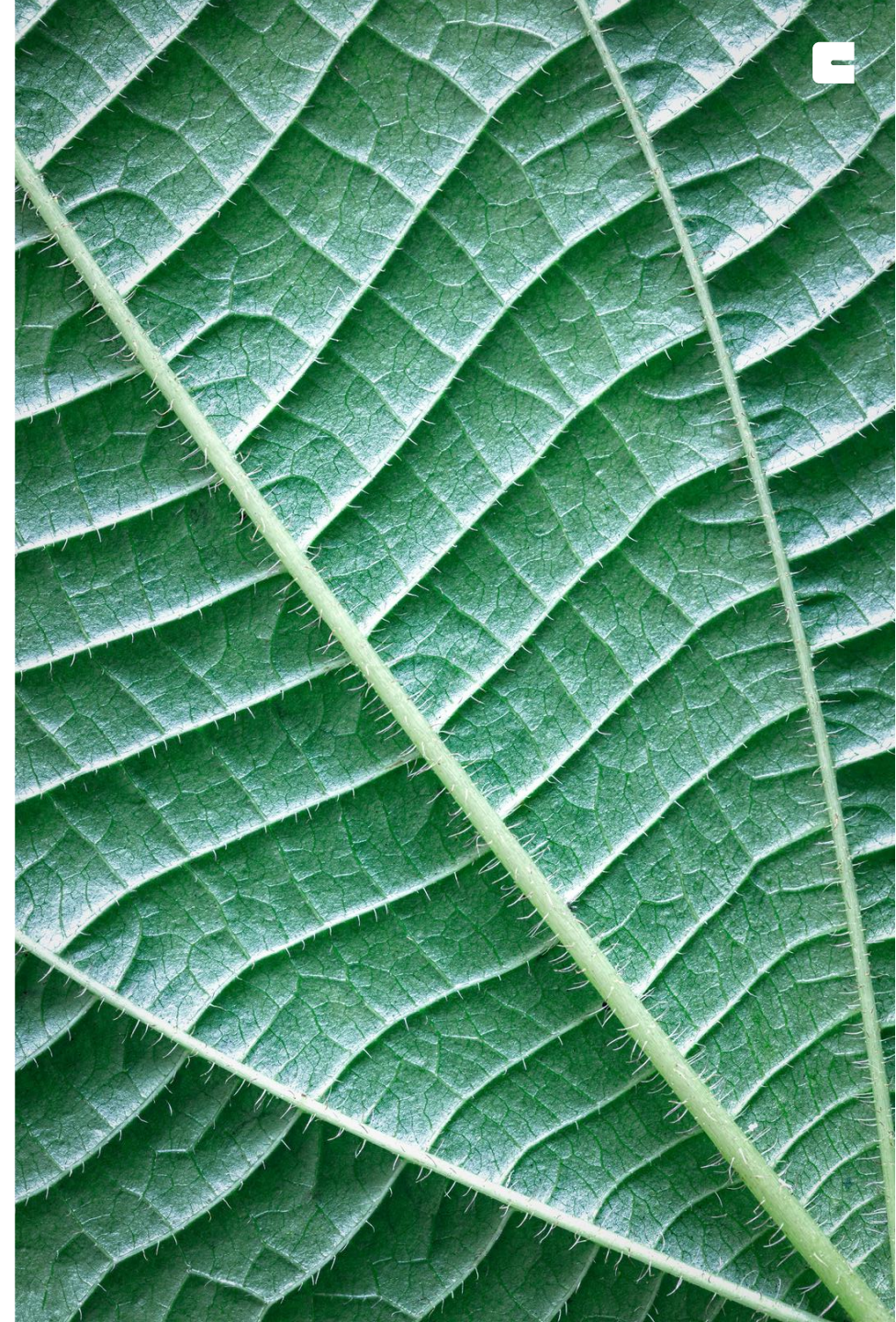
Segments include Adsorbents, Coatings & Adhesives, Plastics, and E-mobility & Electronics

Key financial figures 2022

Sales **CHF 2937 m**
19.5 % EBITDA margin

Sales **CHF 989 m**
9.4 % EBITDA margin

Sales **CHF 1272 m**
21.7 % EBITDA margin



2022 – Reflecting Business Unit Structure as of 1 Jan 2023

SALES and EBITDA reported & before exceptional items (b.e.i.)

<i>in CHF m</i>	Q1 2022			Q2 2022			Q3 2022			Q4 2022			FY 2022		
	Sales	EBITDA reported	EBITDA b.e.i.	Sales	EBITDA reported	EBITDA b.e.i.	Sales	EBITDA reported	EBITDA b.e.i.	Sales	EBITDA reported	EBITDA b.e.i.	Sales	EBITDA reported	EBITDA b.e.i.
Care Chemicals¹	758	149	151	740	142	140	725	144	144	714	138	143	2 937	573	578
<i>margin</i>		19.7 %	19.9 %		19.2 %	18.9 %		19.9 %	19.9 %		19.3 %	20.0 %		19.5 %	19.7 %
Catalysts²	185	14	14	232	13	14	262	30	31	310	36	39	989	93	98
<i>margin</i>		7.6 %	7.6 %		5.6 %	6.0 %		11.5 %	11.8 %		11.6 %	12.6 %		9.4 %	9.9 %
Adsorbents & Additives³	319	83	83	329	79	80	325	79	79	299	35	39	1 272	276	281
<i>margin</i>		26.0 %	26.0 %		24.0 %	24.3 %		24.3 %	24.3 %		11.7 %	13.0 %		21.7 %	22.1 %
Business Units Total	1 262	246	248	1 301	234	234	1 312	253	254	1 323	209	221	5 198	942	957
Corporate		- 26	- 10		- 18	- 24		- 33	- 12		- 55	- 18		- 132	- 64
Total Contin. Operations	1 262	220	238	1 301	216	210	1 312	220	242	1 323	154	203	5 198	810	893
<i>margin</i>		17.4 %	18.9 %		16.6 %	16.1 %		16.8 %	18.4 %		11.6 %	15.3 %		15.6 %	17.2 %

¹ BU Care Chemicals includes former BA Care Chemicals and BU Oil & Mining Services; ² BU Catalysts unchanged from former BA Catalysis; ³ BU Adsorbents & Additives includes former BU Functional Minerals and BU Additives



Exposure to attractive consumer markets of around 50 %... ...with accelerating demand for sustainable products

Sales by end market (Q2 2023 LTM¹)

Catalysts 21 %

Other Industrial < 5 %

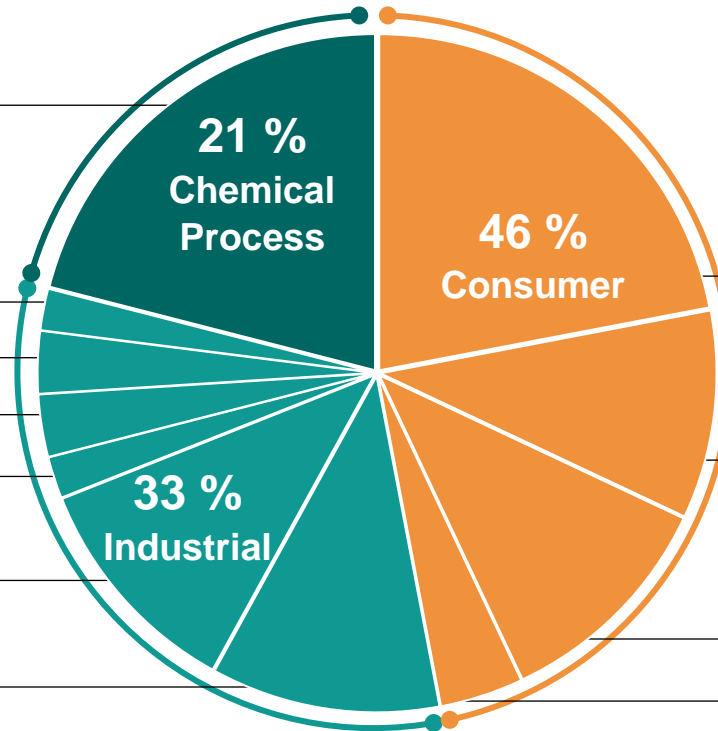
Mining < 5 %

Aviation < 5 %

Building & Construction < 5 %

Automotive ~ 10 %

Oil ~ 10 %



Home & Personal Care ~ 20 – 25 %

Coatings & Adhesives ~ 10 %

Agriculture & Food ~ 10 %

Electrical & Electronics < 5 %

¹ Last Twelve Months (Q3 2022 – Q2 2023)

ESG – Clariant’s Sustainability Transformation Commitment

Sustainability priorities

Fighting Climate Change

Reducing our own carbon footprint and creating value for customers with low-carbon, high-performing solutions

Zero Waste and Pollution

Eliminating waste and pollution from our operations and value chains



Social Value Creation

Creating value for our employees, in our business networks, and in society as a whole

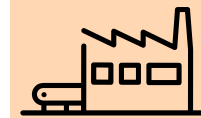
Increasing Circularity

Products and solutions that enable reducing, reusing, and recycling

Sustainable Bio-economy

Creating a sustainable bio-economy by protecting nature and maintaining high social standards

Investment in operations & portfolio



Sustainable operations

Future-proof our operations for a climate-neutral, sustainable world



Sustainability-driven portfolio change

Increase the safety and sustainability of our products and help our customers achieve their sustainability goals

Clariant is well recognized as an industry leader by important ESG ratings and rankings

Status as of July 2023

Index / Ranking / Rating	Clariant score / Percentile rank or range	Status / Comments		First year of inclusion
<p>Member of Dow Jones Sustainability Indices Powered by the S&P Global CSA</p>	72 / 97 th percentile	DJSI Europe Member, Sustainability Yearbook 2023 member		2012
	20.8 (Medium risk) / 94 th percentile	Leader (compared to industry peers)		2016
	AA / Range: AAA to CCC	Second best score		2015
	B- / Top 10%	“Prime” status and industry leader		2013
	3.7 / 77 th percentile	Included in FTSE4 Good Index		2015
	75 / 98 th percentile	-		2012
	60 / 100 – “advanced”	Included in Ethibel and Euronext indices		2014
	Climate: B / Range: A to D- - Water → B- / Range: A to D- - Forests → B- / Range: A to D-	Above global average Forests: above global average Water: below global average		2013



Debt Maturity Profile as of 30 June 2023

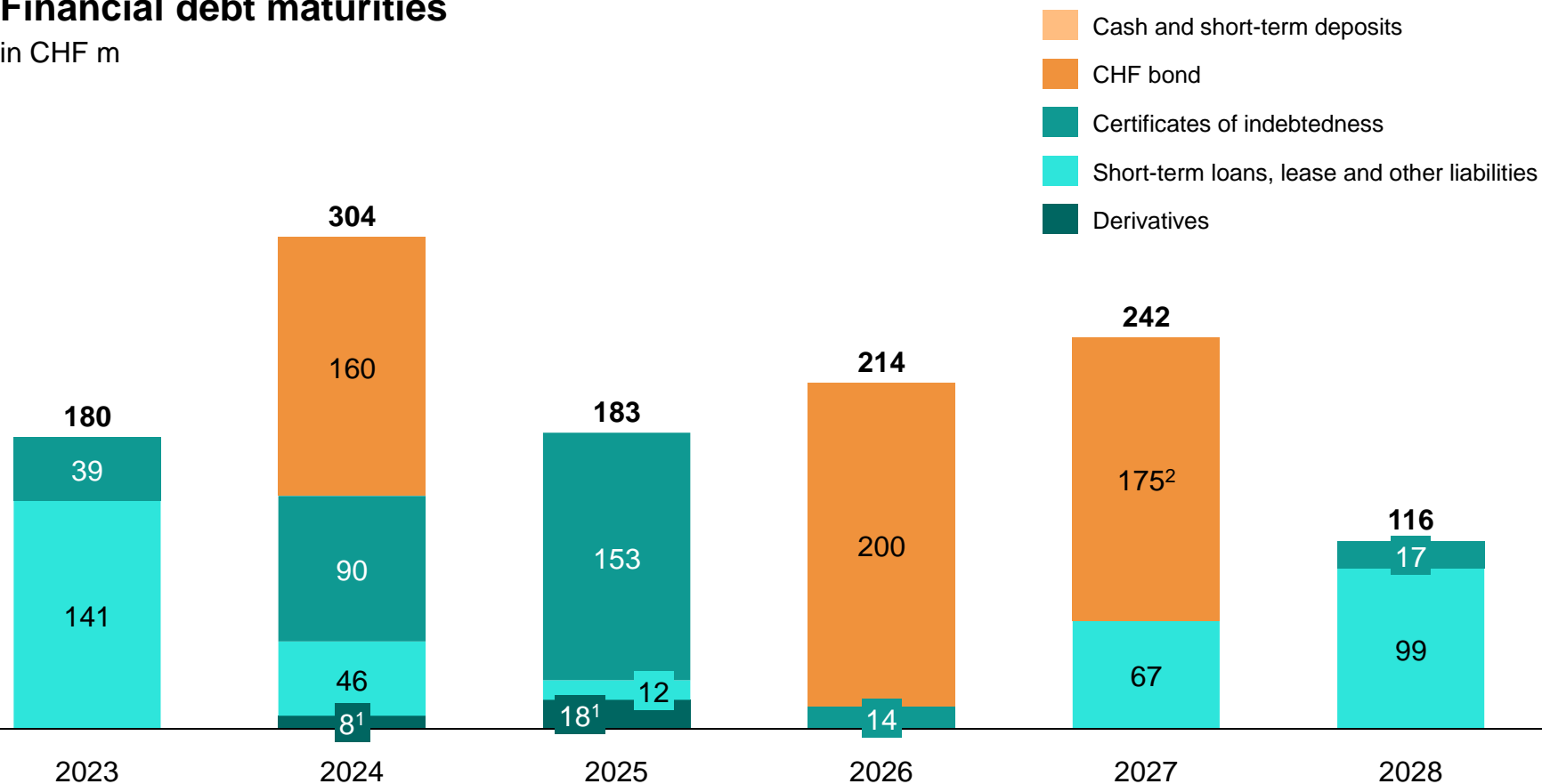
Liquidity

in CHF m



Financial debt maturities

in CHF m



¹ financial derivatives with positive fair values reported under other current assets

² Green Bond as issued under Clariant Green Financing Framework

Calendar of Upcoming Corporate Events

2023

2024

30 October 2023

Third Quarter /
Nine Month 2023
Reporting

9 April 2024

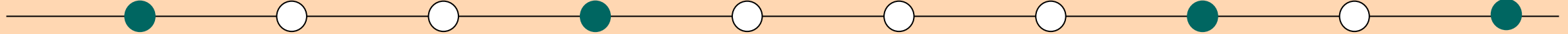
AGM 2024

28 July 2023

Second Quarter /
First Half Year 2023
Reporting

29 February 2024

Fourth Quarter /
Full Year 2023
Reporting



The Executive Leadership Team



Conrad Keijzer
Chief Executive Officer

Executive Leadership Team

Executive Steering Committee



Christian Vang
Business President
CC & Americas



Jens Cuntze
Business President
CA & APAC



Angela Cackovich
Business President
AA & EMEA



Bill Collins
Chief Financial
Officer



Tatiana Berardinelli
Chief Human
Resources Officer



Judith Bischof
General Counsel



Richard Haldimann
Chief Technology &
Sustainability Officer



Chris Hansen
Chief Corp.
Development Officer

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Thank you