Second Quarter / First Half Year Results 2026

Analyst presentation

Investor Relations
31.07.2026

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Group performance

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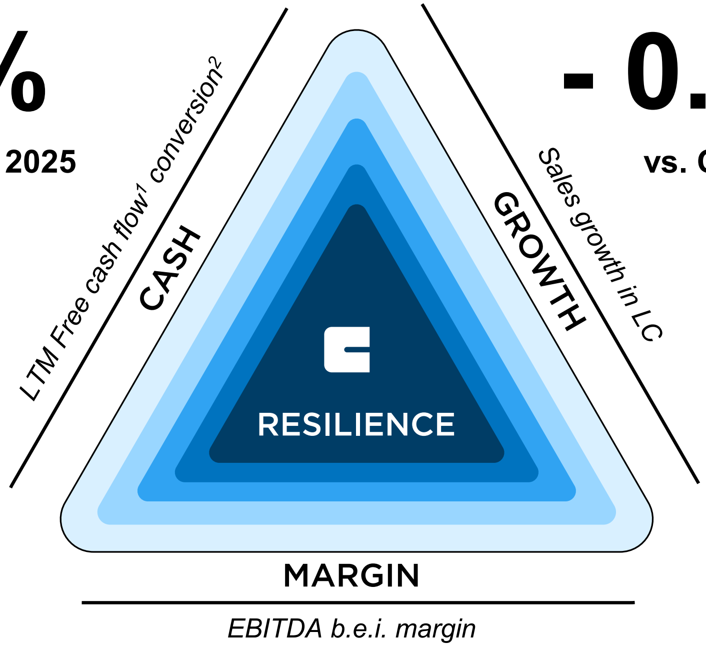
Second Quarter 2026

52 %

vs. 37 % in Q2 2025 (LTM)

- 0.3 %

vs. Q2 2025



18.2 %

vs. 17.4 % in Q2 2025

Key messages

Sales of CHF 941.3 m – up 0.6 % in local currency on comparable basis, driven by strong value-based pricing across the entire portfolio – marginal LC decline (0.3 %) including pruning – CA impacted by Middle East

EBITDA b.e.i.[4] margin 80 bps higher driven by strong CC performance (volume and price) offsetting lower volume in CA

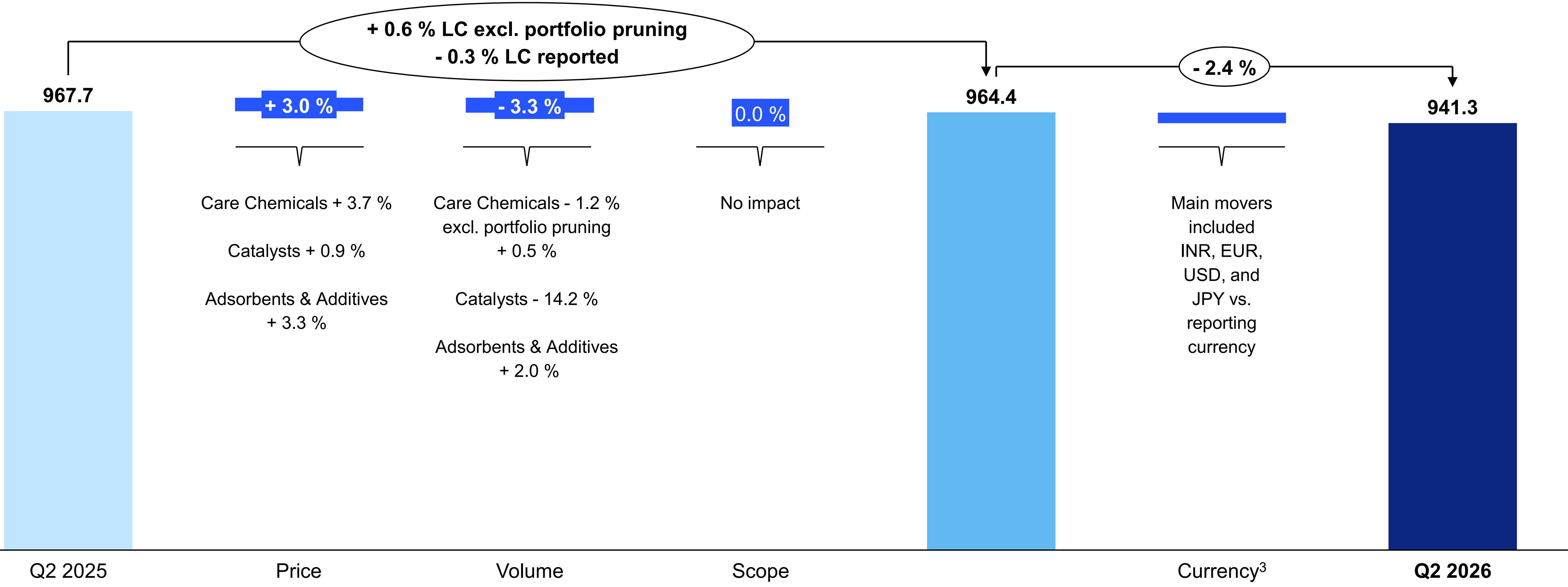
15 % pts FCF conversion improvement (Q2 LTM) achieved through effective net working capital management, disciplined capex, and improved operating cash flow

Guidance FY 2026 remains unchanged with continued uncertainty and volatility related to Middle East conflict

Court dismisses Shell's damage claim related to the 2020 competition law infringement

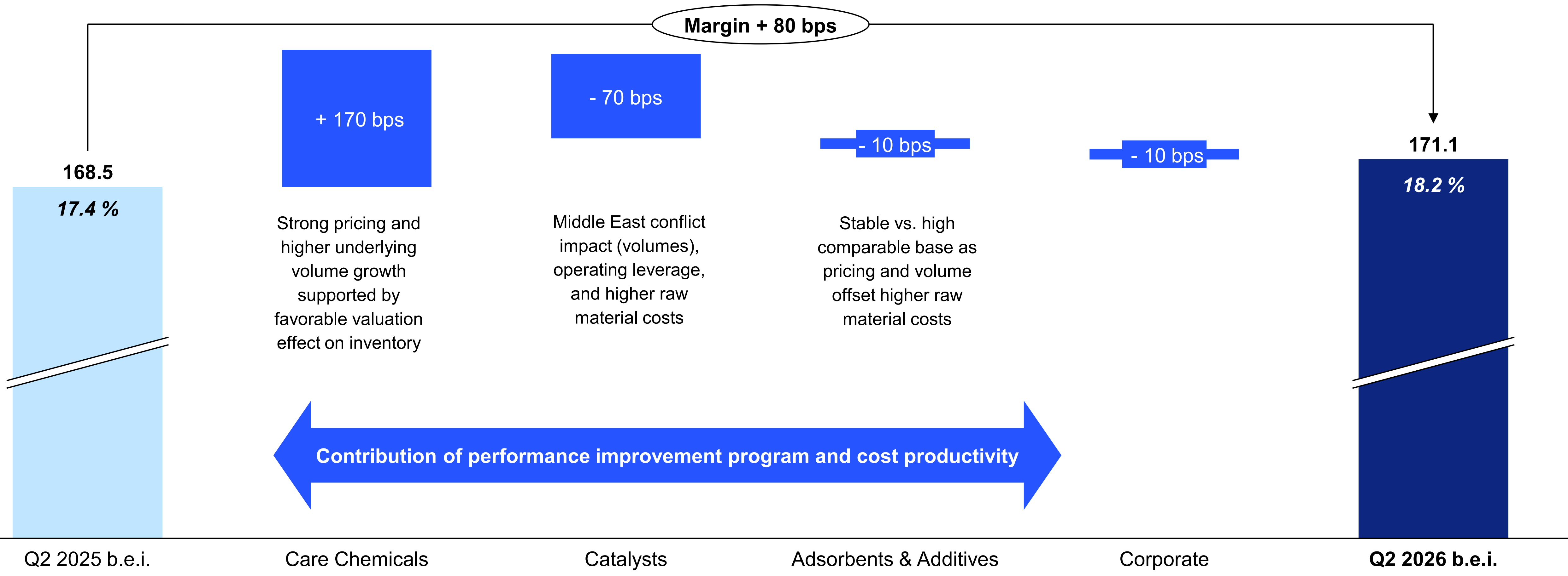
[1] FCF (Last Twelve Months) defined as cash generated from operating activities – Capex (investments in PPE and IA)
[2] Defined as FCF / EBITDA
[3] CC = Care Chemicals; CA = Catalysts; AA = Adsorbents & Additives
[4] EBITDA before exceptionals Q2 2026: CHF 171.1 m (18.2 %); Q2 2025: CHF 168.5 m (17.4 %)

Q2 sales:[1] CC[2] and AA with strong pricing and (underlying) volume growth – CA volumes impacted by Middle East conflict



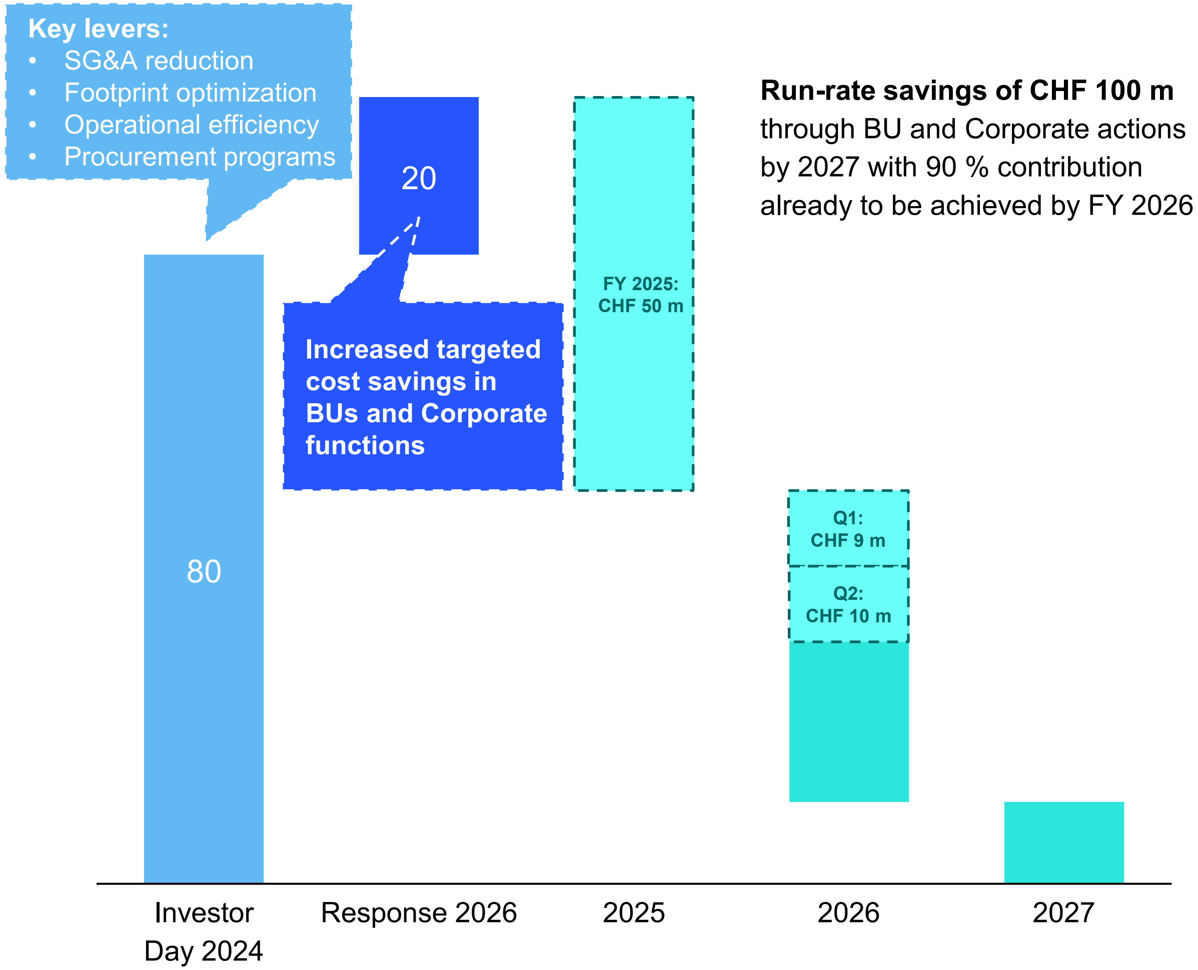
[1] All references to local currency growth, pricing, volumes, and scope exclude the price impact from hyperinflation country Türkiye.
[2] CC = Care Chemicals; CA = Catalysts; AA = Adsorbents & Additives
[3] Currency translation impact includes the price impact from hyperinflation country Türkiye.

Q2 EBITDA b.e.i.:[1] strong performance in Care Chemicals more than offset Middle East impact in Catalysts



[1] EBITDA before exceptional items

Performance improvement programs (Investor Day 2024) increased by CHF 20 million to deliver CHF 100 m by 2027



[1] CC = Care Chemicals; CA = Catalysts; AA = Adsorbents & Additives

Programs

- **Savings**: CHF 100 m total run-rate savings targeted of which CHF 69 m savings achieved, CHF 10 m savings in Q2
- **Restructuring:** CHF 93 m total restructuring charges (CHF 24 m in Q2)

Key measures Q2 2026

- Headcount reduction of ~ 110 FTEs announced – total of ~ 640 FTEs announced
- Additional targeted cost management initiatives implemented across the BUs and Corporate functions

Assessment of Middle East (ME)

- **Operations resumed:** All 150 employees are safe, and all Clariant sites (Bahrain, Qatar, UAE, Israel, and Saudi Arabia JV) resumed operations. Globally, feedstock access is secured across the entire global production footprint
- **Successful value-based pricing:** During Q2 2026, pricing increased by 3.0 % overall and was positive across all businesses, enabling Clariant to offset the impact of an inflationary raw material environment which is expected to sequentially ease in H2
- **Resilient volumes:** Main impact on Catalysts with ME representing around two-thirds of the 14.2 % YoY decline due to order delays; Limited pre-buying in Care Chemicals and in Adsorbents & Additives
- **Manageable business impact:** Clariant customers slowly resuming operations outside the region. Improvement expected into H2 with volatility remaining and force majeures / shutdowns to continue
- **Profitability guidance underpinned:** Additional CHF 20 million cost savings identified as a result of active, targeted cost management supporting to offset impact of conflict

Q2 2026
Business performance

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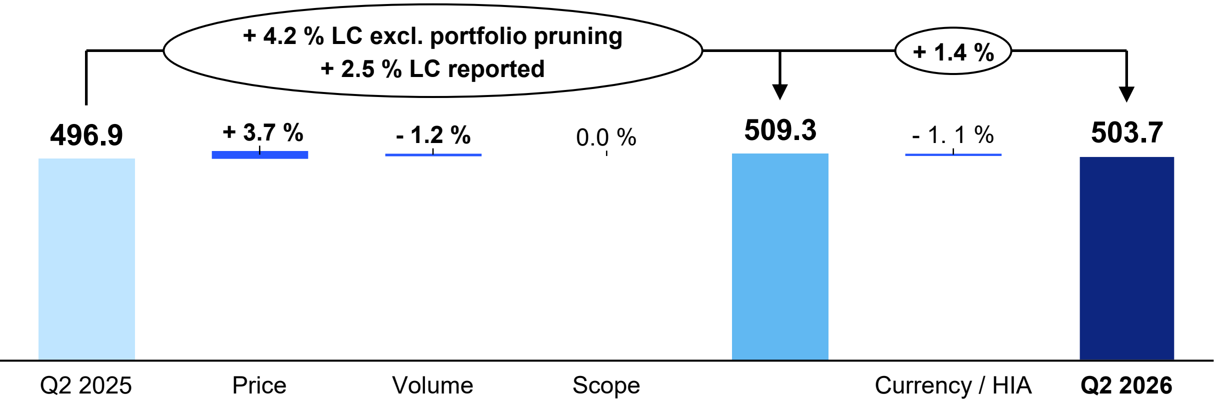
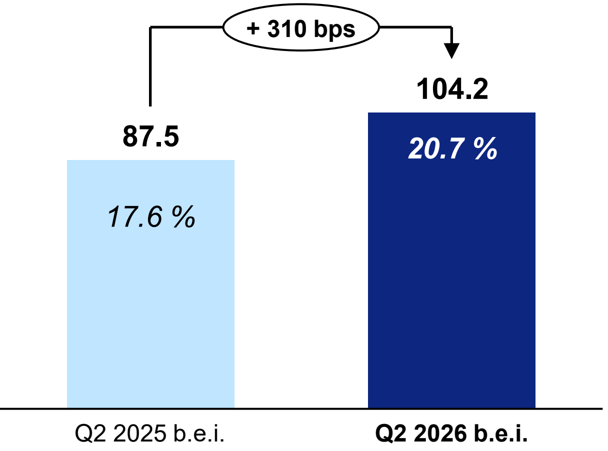
Second Quarter 2026 Care Chemicals

Sales[1] (in CHF m)



EBITDA b.e.i.[2] (margin)



Segments

In LC	*Sales Q2 2026[3]*
Personal & Home Care	HSD +
Crop Solutions	DD -
Industrial Applications	DD +
Base Chemicals	LSD -
Oil Services	MSD -[4]
Mining Solutions	LSD +

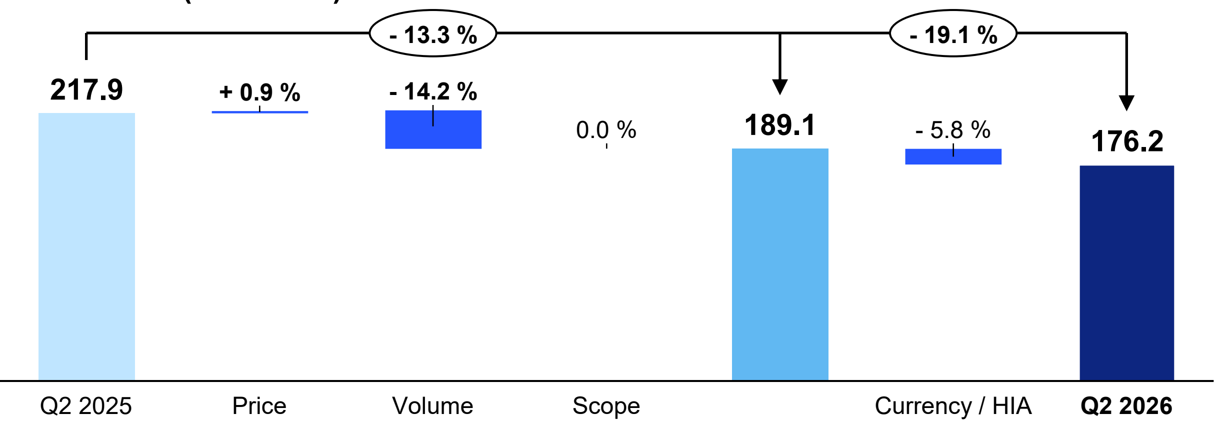
[1] Currency translation impact includes the price impact from hyperinflation country Türkiye. [2] Before exceptional items
[3] LSD = low single-digit; MSD = mid-single-digit; HSD = high single-digit. [4] LSD up, excluding portfolio pruning

Strong underlying growth driven by consumer facing segments

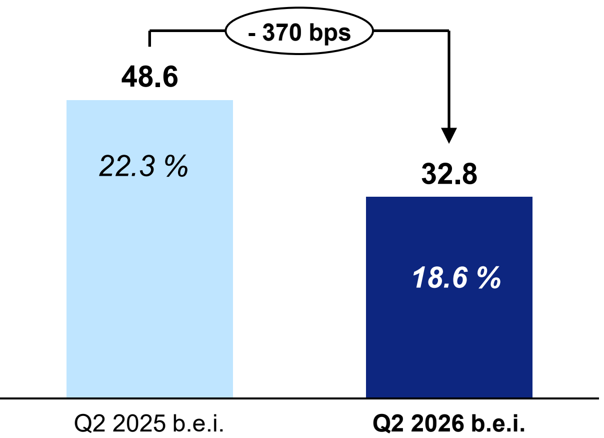
- **Price:** Strong increase as value-based pricing offsetting inflationary trends related to the Middle East and related time-lag of formula-based prices
- **Volume:** Underlying growth (+ 0.5 %) delivered by all segments except Crop Solutions (high comparison base) and Base Chemicals; strongest growth in Personal & Home Care and Industrial Applications
- **EBITDA b.e.i. margin**:[2] up 310 bps from increased pricing and underlying growth supported by favorable valuation effect on inventory and contribution from performance improvement programs
- **Middle East impact for 2026**: elevated raw material costs to continue despite sequential slight easing in H2; uncertainty around destocking in H2; regional Oil Services demand shifts; leveraging of global footprint for customers

Second Quarter 2026 Catalysts

Sales[1] (in CHF m)



EBITDA b.e.i.[1] (margin)



Segments

In LC	*Sales Q2 2026[3]*
Propylene	DD -
Ethylene	DD -
Syngas & Fuels	DD -
Specialties	DD +

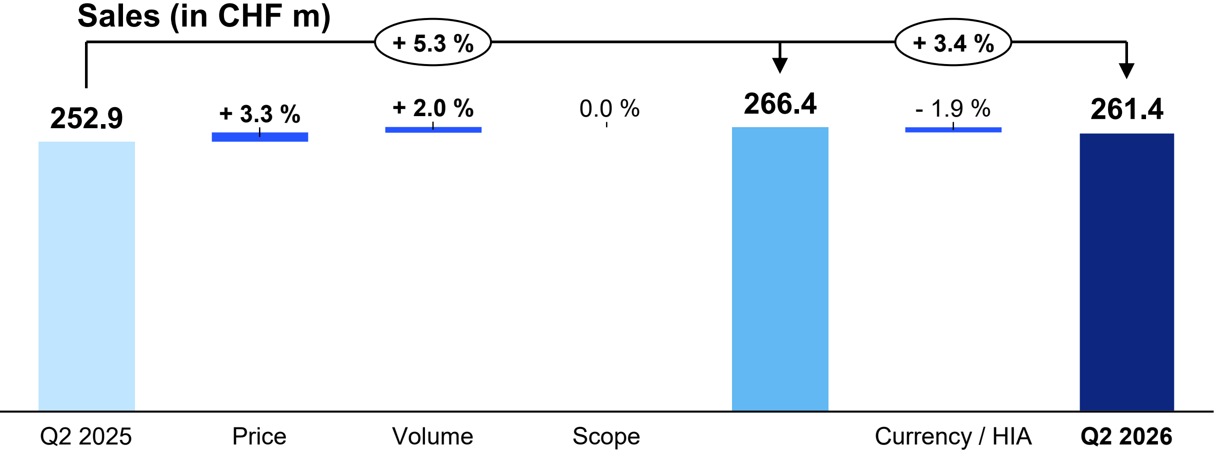
[1] Currency translation impact includes the price impact from hyperinflation country Türkiye. [2] Before exceptional items
[3] DD = double-digit

Lower volumes due to ME impact, high margin comparable

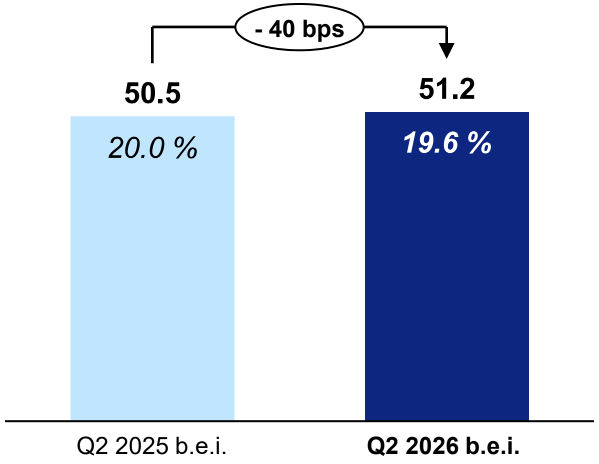
- **Price:** slightly up in all segments
- **Volume**: significant **Middle East impact** as predicted with high-margin orders (*DD m*) being delayed; Specialties with strong growth in hydrogenation and oxidation catalysts
- **EBITDA b.e.i. margin:[2]** down 370 bps due to Middle East impact, lower operating leverage, and higher raw materials (*MSD %)* vs. elevated prior year
- **Middle East impact for 2026**: continued delays of refill orders in the Middle East and Asia; normalization in H2 expected as customers outside the Middle East resume operations; inflationary raw materials impact

Second Quarter 2026 Adsorbents & Additives

Sales (in CHF m)



EBITDA b.e.i.[1] (margin)



Segments (split)

In LC	*Sales Q2 2026[3]*
Adsorbents (51 %)	Flat
Additives (49 %)	DD +

[1] Currency translation impact includes the price impact from hyperinflation country Türkiye. [2] Before exceptional items
[3] LSD = low single-digit; DD = double-digit

Strong top-line driven by Additives (price and volume)

- **Price:** up in all segments to offset inflationary raw materials (*HSD %*) since start of Middle East conflict
- **Volume:** strongly up in Additives driven by Polymer Solutions (Flame Retardants) and Coatings & Adhesives; Adsorbents flat with growth in renewable fuel applications in the United States offsetting declines in edible oil purification in other regional segments
- **EBITDA b.e.i. margin:[2]** slightly lower due to mix effects almost compensated by active margin management and performance improvement programs
- **Middle East impact for 2026**: limited direct impact with uncertainty around destocking and global consumer demand in H2; inflationary raw materials to be offset via value-based pricing

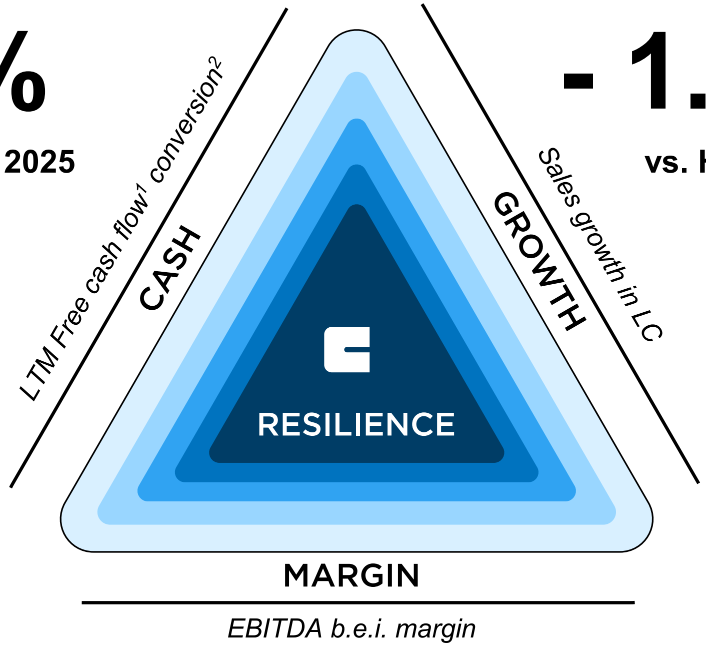
First Half Year 2026

52 %

vs. 37 % in H1 2025 (LTM)

- 1.2 %

vs. H1 2025



17.8 %

vs. 18.1 % in H1 2025

Key messages

- **Sales of CHF 1 859.3 m –** Flat in LC excluding portfolio pruning ➔ Middle East volume impact in CA[3], offset by underlying volume growth in CC and flat AA, Pricing (+ 0.7 %) up in all businesses, currencies negative 4.9 %
- **EBITDA b.e.i.** margin at 17.8 % with improvement in CC offsetting lower CA; reported EBITDA of CHF 300.2 m (16.1 %) improved due to lower restructuring charges
- **Cash generated from operating activities** increased by CHF 52.8 m and **FCF conversion** improved to 52 % vs. 37 % ➔ active net working capital management and disciplined capex
- **Group net debt** increased by CHF 79.2 m vs. full year 2025; net debt / LTM EBITDA b.e.i. increased to 2.2 x vs. FY 2025 net debt / LTM EBITDA b.e.i. 2.0 x

[1] FCF (Last Twelve Months) defined as cash generated from operating activities – Capex (investments in PPE and IA)
[2] Defined as FCF / EBITDA
[3] CC = Care Chemicals; CA = Catalysts; AA = Adsorbents & Additives
[4] EBITDA before exceptionals H1 2026: CHF 331.3 m (17.8 %); H1 2025: CHF 358.9 m (18.1 %)

Group Outlook

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Guidance 2026 remains unchanged in challenging and volatile market environment impacted by Middle East conflict

2026 guidance (Q1)	External factors	Internal factors	2026 guidance (Q2)
~ flat sales growth in local currency[1] *(CHF 3.915 b in 2025; flat vs. PY)*	– Middle East (ME) conflict with continued geopolitical challenges, uncertainties, and risks → negative impact mainly on CA and on ME Oil Services in CC – Global GDP growth stable at 2.5 % (vs. 2.4 % in April), global chemical industry growth slightly higher 1.0 % (from 0.4 % in April) – No easing of interest rates; long-term rates remain elevated	– Portfolio pruning impact of negative ~ 1 % (Group) and ~ 2 % (CC)[2] – Growth in AA; slight growth in CC (underlying); CA expected lower (ME) – Value-based pricing to offset increased inflationary effects and volume impacts – Leveraging of global network to provide continued supply to customers	**~ flat sales growth in local currency[1]**
~ 18.0 % EBITDA margin before exceptional items *(17.8 % in 2025; up 180 bps vs PY)*	– Increase in raw materials, energy, and logistic costs (pass-through) – General inflation ~ 3 - 4 %, driven by wages	– Deliver cost savings of increased performance improvement programs	**~ 18.0 % EBITDA margin before exceptional items**

Clariant remains committed to medium-term targets, delivered by 2027 at the latest

[1] All references to local currency exclude the price impact from hyperinflation country Türkiye; [2] CC = Care Chemicals; CA = Catalysts; AA = Adsorbents & Additives

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Appendix

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Modeling guidance FY 2026 versus FY 2025

Portfolio pruning	• Divestments and closures create a negative top-line impact of 1 % (Group) and 2 % (Care Chemicals) to 2026 sales
Sales guidance	• Growth in Adsorbents & Additives • Slight underlying growth in Care Chemicals (catching up portfolio pruning effect) • Catalysts expected lower (Middle East postponements of refill activities)
FX assumption	• ~ 3 – 5 % headwind on sales (FY)
Raw materials / energy / logistics	• High single-digit percent up / high single-digit percent up / double- digit percent up
Performance improvement programs (Investor Day 2024)	• CHF 69 m of CHF 100 m targeted run-rate cost savings achieved as of HY2026; Total expectation of CHF 90 million in FY2026, with remainder expected in 2027
Capex	• Targeted at CHF 150 m – 175 m
Tax rate	• 27 – 29 %

Second Quarter 2026 – Overview

Group

in CHF m	*Q2 2026*	Q2 2025	% CHF	% LC[1]
Sales	**941.3**	967.7	- 2.7	- 0.3
EBITDA	**142.4**	138.5	2.8	
EBITDA margin	***15.1 %***	14.3 %		
EBITDA b.e.i.[2]	**171.1**	168.5	1.5	
EBITDA b.e.i.[2] margin	***18.2 %***	17.4 %		
Sales Bridge	***Price[1]*** *3.0 %*	***Volume[1]*** *- 3.3 %*	***Scope[1]*** *0.0 %*	***Currency*** *- 2.4 %*

Care Chemicals

in CHF m	*Q2 2026*	Q2 2025	% CHF	% LC[1]
Sales	**503.7**	496.9	1.4	2.5
EBITDA	**96.7**	67.1	44.1	
EBITDA margin	***19.2 %***	13.5 %		
EBITDA b.e.i.[2]	**104.2**	87.5	19.1	
EBITDA b.e.i.[2] margin	***20.7 %***	17.6 %		
Sales Bridge	***Price[1]*** *3.7 %*	***Volume[1]*** *- 1.2 %*	***Scope[1]*** *0.0 %*	***Currency*** *- 1.1 %*
Sales Split	***Consumer*** *59 %*	***Industrial*** *41 %*		

Catalysts

in CHF m	*Q2 2026*	Q2 2025	% CHF	% LC[1]
Sales	**176.2**	217.9	- 19.1	- 13.3
EBITDA	**27.9**	47.8	- 41.6	
EBITDA margin	***15.8 %***	21.9 %		
EBITDA b.e.i.[2]	**32.8**	48.6	- 32.5	
EBITDA b.e.i.[2] margin	***18.6 %***	22.3 %		
Sales Bridge	***Price[1]*** *0.9 %*	***Volume[1]*** *- 14.2 %*	***Scope[1]*** *0.0 %*	***Currency*** *- 5.8 %*
Sales Split	***Petrochemicals*** *36 %*	***Syngas*** *32 %*	***Specialties*** *32 %*	

Adsorbents & Additives

in CHF m	*Q2 2026*	Q2 2025	% CHF	% LC[1]
Sales	**261.4**	252.9	3.4	5.3
EBITDA	**44.7**	47.0	- 4.9	
EBITDA margin	***17.1 %***	18.6 %		
EBITDA b.e.i.[2]	**51.2**	50.5	1.4	
EBITDA b.e.i.[2] margin	***19.6 %***	20.0 %		
Sales Bridge	***Price[1]*** *3.3 %*	***Volume[1]*** *2.0 %*	***Scope[1]*** *0.0 %*	***Currency*** *- 1.9 %*
Sales Split	***Consumer*** *50 %*	***Industrial*** *50 %*	***Additives*** *49 %*	***Adsorbents*** *51 %*

[1] All references to local currency growth, pricing, volumes, and scope exclude the price impact from hyperinflation country Türkiye; [2] Before exceptional items

First Half Year 2026 – Overview

Group

in CHF m	*H1 2026*	*H1 2025*	*% CHF*	*% LC[1]*
Sales	**1 859.3**	1 980.7	- 6.1	- 1.2
EBITDA	**300.2**	291.1	3.1	
EBITDA margin	***16.1 %***	14.7 %		
EBITDA b.e.i.[2]	**331.3**	358.9	- 7.7	
EBITDA b.e.i.[2] margin	***17.8 %***	18.1 %		
Sales Bridge	***Price[1]*** 0.7 %	***Volume[1]*** - 1.9 %	***Scope[1]*** 0.0 %	***Currency*** - 4.9 %

Care Chemicals

in CHF m	*H1 2026*	*H1 2025*	*% CHF*	*% LC[1]*
Sales	**1 050.3**	1 095.8	- 4.2	0.1
EBITDA	**210.4**	183.9	14.4	
EBITDA margin	***20.0 %***	16.8 %		
EBITDA b.e.i.[2]	**218.8**	216.9	0.9	
EBITDA b.e.i.[2] margin	***20.8 %***	19.8 %		
Sales Bridge	***Price[1]*** 0.2 %	***Volume[1]*** - 0.1 %	***Scope[1]*** 0.0 %	***Currency*** - 4.3 %
Sales Split	***Consumer*** 61 %	***Industrial*** 39 %		

Catalysts

in CHF m	*H1 2026*	*H1 2025*	*% CHF*	*% LC[1]*
Sales	**318.8**	380.2	- 16.1	- 8.3
EBITDA	**39.9**	71.6	- 44.3	
EBITDA margin	***12.5 %***	18.8 %		
EBITDA b.e.i.[2]	**45.6**	75.0	- 39.2	
EBITDA b.e.i.[2] margin	***14.3 %***	19.7 %		
Sales Bridge	***Price[1]*** 0.7 %	***Volume[1]*** - 9.0 %	***Scope[1]*** 0.0 %	***Currency*** - 7.8 %
Sales Split	***Petrochemicals*** 36 %	***Syngas*** 34 %	***Specialties*** 30 %	

Adsorbents & Additives

in CHF m	*H1 2026*	*H1 2025*	*% CHF*	*% LC[1]*
Sales	**490.2**	504.7	- 2.9	1.3
EBITDA	**87.3**	83.7	4.3	
EBITDA margin	***17.8 %***	16.6 %		
EBITDA b.e.i.[2]	**93.8**	97.4	- 3.7	
EBITDA b.e.i.[2] margin	***19.1 %***	19.3 %		
Sales Bridge	***Price[1]*** 1.5 %	***Volume[1]*** - 0.2 %	***Scope[1]*** 0.0 %	***Currency*** - 4.2 %
Sales Split	***Consumer*** 50 %	***Industrial*** 50 %	***Additives*** 48 %	***Adsorbents*** 52 %

[1] All references to local currency growth, pricing, volumes, and scope exclude the price impact from hyperinflation country Türkiye; [2] Before exceptional items

First Half Year 2026 – Consolidated Income Statement

	H1 2026		H1 2025	
	CHF m	%	CHF m	%
Sales	1 859.3	100.0	1 980.7	100.0
Costs of goods sold	- 1 274.3		- 1 393.4	
Gross profit	**585.0**	**31.5**	**587.3**	**29.7**
Selling, general, and administrative costs	- 356.5		- 404.0	
Research and development costs	- 64.1		- 66.6	
Income from associates and joint ventures	18.5		21.4	
Operating income	**182.9**	**9.8**	**138.1**	**7.0**
Finance income	5.9		8.3	
Finance costs	- 52.6		- 56.2	
Income before taxes	**136.2**	**7.3**	**90.2**	**4.6**
Taxes	- 51.2		- 46.0	
Net income	**85.0**	**4.6**	**44.2**	**2.2**

Highlights

- **Gross margin** improved to 31.5 %, strong pricing vs. higher energy and raw materials
- **Selling, general, and administrative costs** decreased by ~ 12 %, driven by performance programs and cost productivity compensating for inflation
- **Investments in R&D** stable at 3.4 % of sales
- **Operating income** improved due to better cost productivity supported by lower restructuring and impairments
- **Underlying tax rate** at 29.1 % vs. 25.6 % in 2025; in line with FY guidance of 27 – 29 %
- **Net income** increased mainly attributable to higher operating income and slightly improved net financial result offsetting higher taxes

[1] CTA = cumulative translation adjustments

First Half Year 2026 – Cash Flow Statement

CHF m		**H1 2026**		H1 2025
Net income		**85.0**		**44.2**
Adjustment for:				
Depreciation and amortization	117.1		122.8	
Impairment of property, plant, and equipment and intangible assets	0.2		30.2	
Impairment of working capital	8.8		7.6	
Income from associates and joint ventures	- 18.5		- 21.4	
Tax expense	51.2		46.0	
Net financial income and costs	32.7		34.4	
Gain / loss from the disposal of activities not qualifying as discontinued operations	0.1		- 0.5	
Other non-cash items	24.4		13.3	
Total reversal of non-cash items		**216.0**		**232.4**
Dividends received from associates and joint ventures		45.5		46.3
Payments for restructuring		- 26.1		- 22.6
Cash flow before changes in net working capital and provisions		**320.4**		**300.3**
Changes in inventories		- 190.2		- 127.4
Changes in trade receivables		- 10.0		17.5
Changes in trade payables		102.4		- 54.9
Changes in other current assets and liabilities		- 6.3		25.0
Changes in provisions (excluding payments for restructuring)		- 22.9		11.8
Cash generated from operating activities		**193.4**		**172.3**
Income taxes paid		- 24.7		- 56.4
Net cash generated from operating activities		**168.7**		**115.9**
Investments in property, plant, and equipment	- 44.0		- 60.4	
Investments in intangible assets	- 0.9		- 0.7	
Investments in financial assets, associates, and joint ventures	- 3.2		- 1.7	
Changes in current financial assets and short-term deposits	- 14.2		- 126.8	
Interest received	5.7		7.0	
Proceeds from the disposal of property, plant, and equipment and intangible assets	1.9		10.9	
Proceeds from the disposal of activities not qualifying as discontinued operations	0.2		0.5	
Net cash used by investing activities		**- 54.5**		**- 171.2**
Purchase of treasury shares	-		-	
Distributions to the shareholders of Clariant Ltd	- 138.4		- 138.1	
Dividends paid to non-controlling interest	- 9.4		- 3.4	
Proceeds from financial debts	465.7		279.5	
Repayments of financial debts	- 367.8		- 85.0	
Repayments of lease liabilities	- 21.7		- 22.5	
Interest paid	- 30.3		- 31.1	
Interest paid for leases	- 4.3		- 4.8	
Net cash generated from / used in financing activities		**- 106.2**		**- 5.4**
Currency translation effect on cash and cash equivalents		- 1.8		- 13.6
Net change in cash and cash equivalents		**6.2**		**- 74.3**
Cash and cash equivalents at the beginning of the period		**410.4**		**387.9**
Cash and cash equivalents at the end of the period		**416 6**		**313.6**

Highlights

- **Net cash generated from operating activities** increased by > CHF 50 m driven by improved profitability and effective net working capital management
- **Disciplined Capex** with usual H2 acceleration expected
- **Free cash flow (FCF[1])** of CHF 123.8 m increased from CHF 54.8 m in the prior year mainly due to execution of cash initiative, higher profitability and disciplined Capex
- **FCF conversion[2]** (June 2026 LTM) of 52 % vs. 37 % in the prior year
- **Net cash used in investing and generated from financing activities** driven by Capex and refinancing activities

[1] Defined as cash generated from operating activities – Capex (investments in PPE and IA)
[2] Defined as FCF / EBITDA, as FCF is defined as cash generated from operating activities – Capex (investments in PPE and IA)

First Half Year 2026 – Balance Sheet

ASSETS	30.06.2026 CHF m	30.06.2026 %	31.12.2025 CHF m	31.12.2025 %
Non-current assets				
Property, plant, and equipment	1 337.7		1 357.2	
Right-of-use assets	167.4		173.3	
Intangible assets	1 467.7		1 466.5	
Investments in associates and joint ventures	224.2		247.7	
Financial assets and other assets	247.9		242.8	
Net defined benefit assets	38.6		38.8	
Deferred tax assets	103.2		114.9	
Total non-current assets	**3 586.7**	**59.3**	**3 641.2**	**62.0**
Current assets				
Inventories	833.7		641.2	
Trade receivables	629.0		614.2	
Other current assets	281.2		260.2	
Income tax receivables	63.2		77.1	
Short-term deposits	217.8		206.2	
Cash and cash equivalents	416.6		410.4	
Assets held for sale	20.0		20.2	
Total current assets	**2 461.5**	**40.7**	**2 229.5**	**38.0**
Total assets	**6 048.2**	**100.0**	**5 870.7**	**100.0**

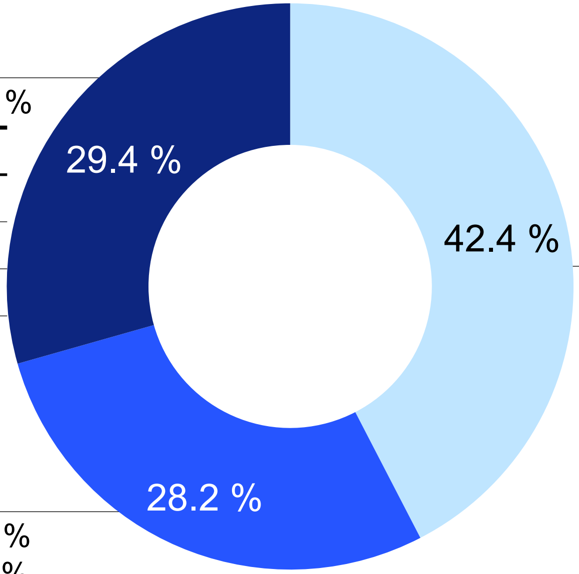
– **Total assets** increased to CHF 6.048 b mainly due to higher net working capital
– **Share capital** reduced to CHF 305 m due to distribution to shareholders through capital reduction by way of par value reduction
– **Group net debt** of CHF 1.493 b slightly increased, representing a net debt / LTM EBITDA b.e.i. ratio of 2.2 compared to 2.6 a year ago and 2.0 at year end 2025

EQUITY AND LIABILITIES	30.06.2026 CHF m	30.06.2026 %	31.12.2025 CHF m	31.12.2025 %
Equity				
Share capital	305.4		444.8	
Treasury shares (par value)	- 2.2		- 4.1	
Other reserves	- 1 267.5		- 1 322.3	
Retained earnings	2 982.3		2 905.9	
Total capital and reserves attributable to Clariant Ltd shareholders	**2 018.0**		**2 024.3**	
Non-controlling interests	160.6		157.6	
Total equity	**2 178.6**	**36.0**	**2 181.9**	**37.2**
Liabilities				
Non-current liabilities				
Financial debts	1 674.0		1 529.7	
Deferred tax liabilities	83.7		84.3	
Net defined benefit liability	429.8		426.0	
Lease liabilities	125.5		132.4	
Other liabilities	1.2		1.2	
Provisions	165.0		153.9	
Total non-current liabilities	**2 479.2**	**41.0**	**2 327.5**	**39.6**
Current liabilities				
Trade payables and other liabilities	761.5		635.9	
Financial debts	288.2		329.2	
Income tax liabilities	167.4		167.7	
Lease liabilities	40.5		39.7	
Provisions	130.1		186.1	
Liabilities directly associated with assets held for sale	2.7		2.7	
Total current liabilities	**1 390.4**	**23.0**	**1 361.3**	**23.2**
Total liabilities	**3 869.6**	**64.0**	**3 688.8**	**62.8**
Total equity and liabilities	**6 048.2**	**100.0**	**5 870.7**	**100.0**

Geographic split

Q2 sales CHF 941.3 m

in CHF m, % in local currency[1]



Asia-Pacific
276.5 / + 7.8 %
China 99.3 / - 8.3 %

BU[2]	*Q2 sales*
CC	HSD +
CA	MSD +
AA	DD +

EMEA
399.7 / - 0.2 %
Germany 109.6 / + 9.1 %

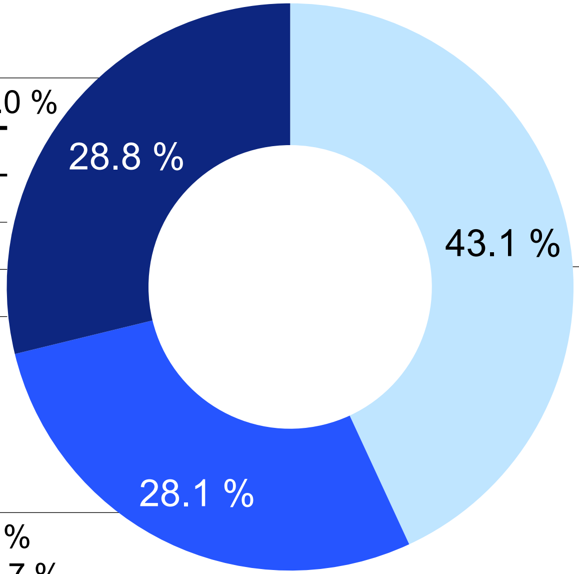
BU[2]	*Q2 sales*
CC	MSD +
CA	DD -
AA	MSD +

Americas
265.1 / - 8.0 %
USA 152.5 / - 6.6 %
Brazil 56.7 / - 8.8 %

BU[2]	*Q2 sales*
CC	LSD -
CA	MDD -
AA	Flat

H1 sales CHF 1 859.3 m

in CHF m, % in local currency[1]



Asia-Pacific
536.4 / + 9.2 %
China 194.0 / + 0.0 %

BU[2]	*H1 sales*
CC	MSD +
CA	DD +
AA	HSD +

EMEA
800.7 / - 3.9 %
Germany 208.5 / - 0.4 %

BU[2]	*H1 sales*
CC	Flat
CA	DD -
AA	Flat

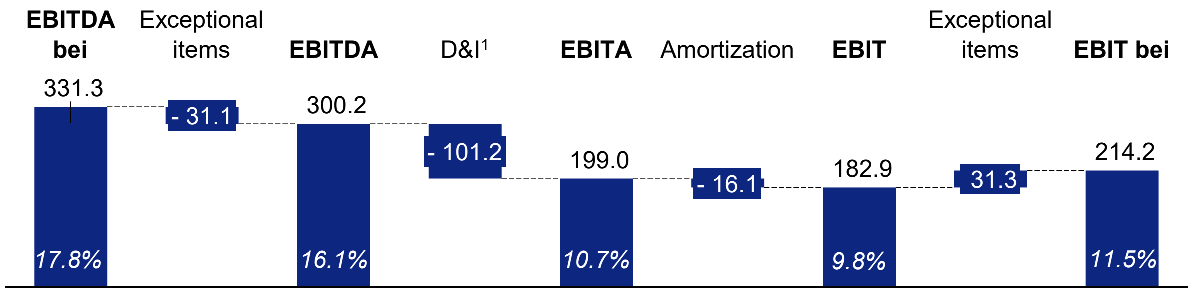
Americas
522.2 / - 6.6 %
USA 309.7 / - 0.8 %
Brazil 106.7 / - 11.7 %

BU[2]	*H1 sales*
CC	LSD -
CA	MDD -
AA	LSD -

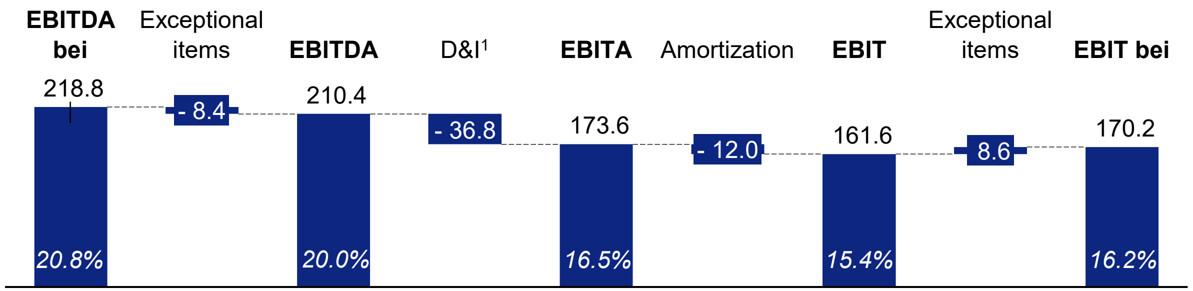
[1] All references to local currency growth, pricing, volumes, and scope exclude the price impact from hyperinflation country Türkiye; [2] BU = Business Unit; CC = Care Chemicals; CA = Catalysts; AA = Adsorbents & Additives;
[3] LSD = low single-digit; MSD = mid-single-digit; HSD = high single-digit; DD = double-digit; MDD = mid double-digit

EBITDA / EBIT Bridge First Half Year 2026

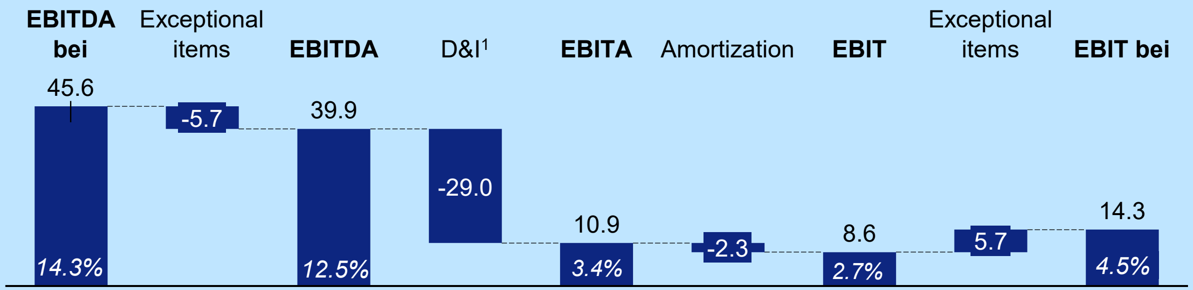
Group (CHF m)



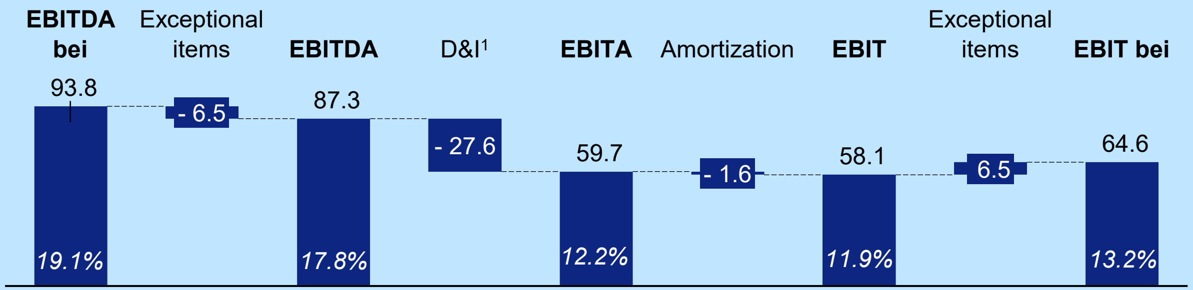
Care Chemicals (CHF m)



Catalysts (CHF m)

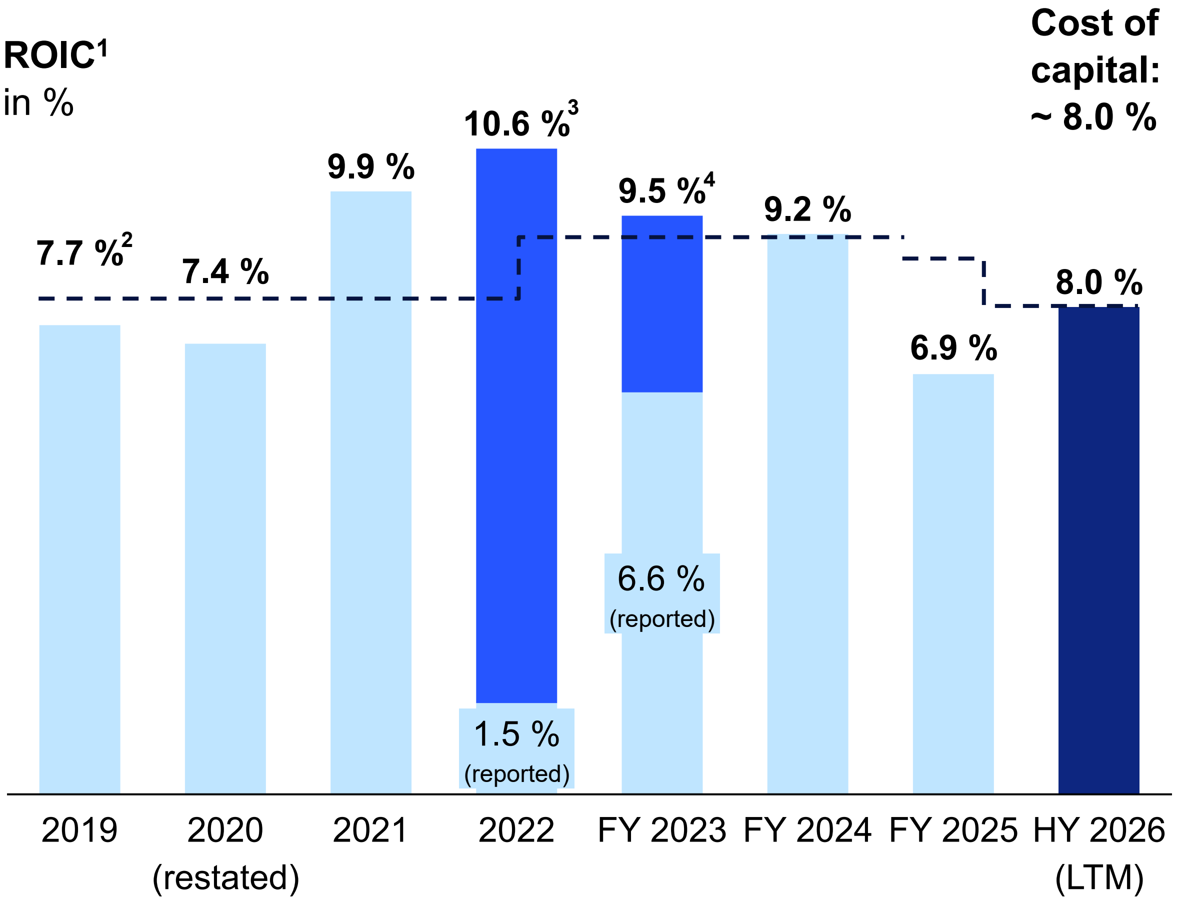


Adsorbents & Additives (CHF m)



[1] Depreciation & Impairment

ROIC vs. cost of capital



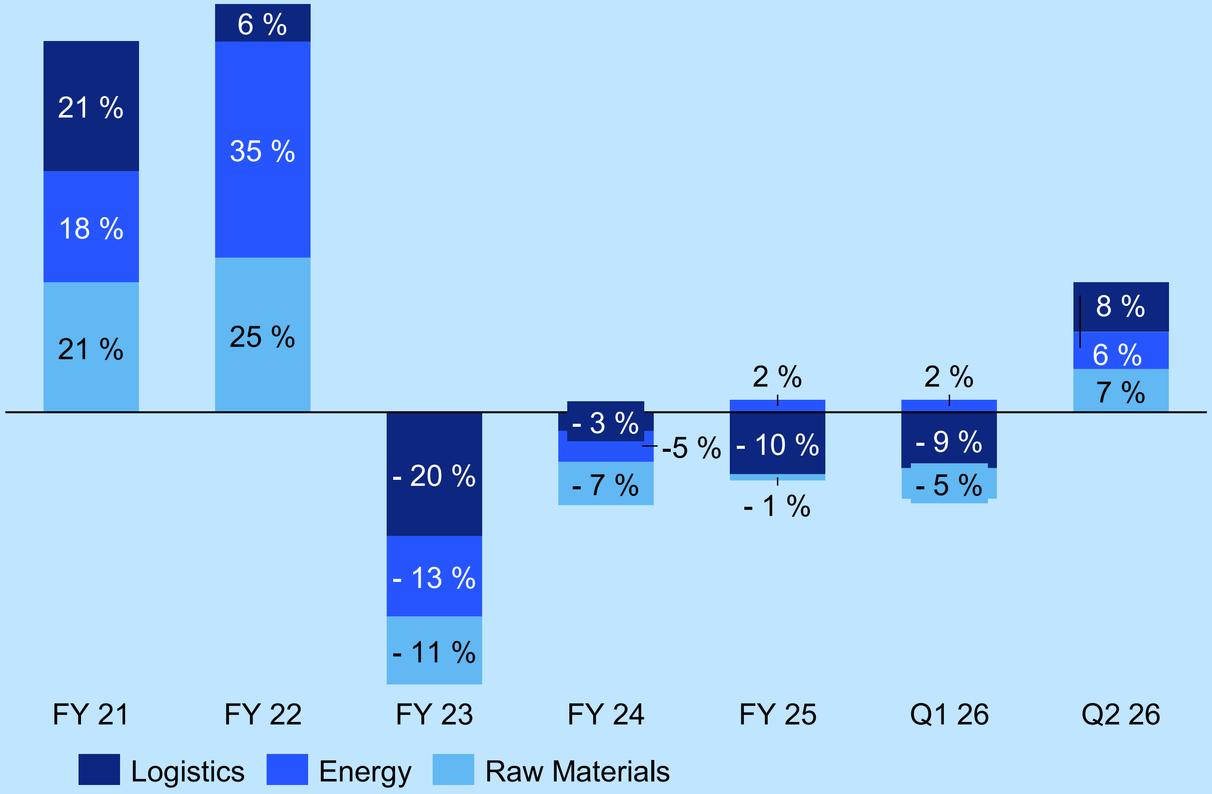
[1] From continuing operations; [2] Excluding CHF 231 m provision for competition law investigation by the European Commission
[3] Excluding impairment charges of CHF 453 million for North American Land Oil divestment and the sunliquid™ plant
[4] Excluding impairment charges and restructuring/exceptional items related to sunliquid™ decision of CHF 133 million

Future improvement drivers

- **Organic growth**
- **Increasing operating margin**
- **Reducing nonoperating cost**
- **Improving capital turns**

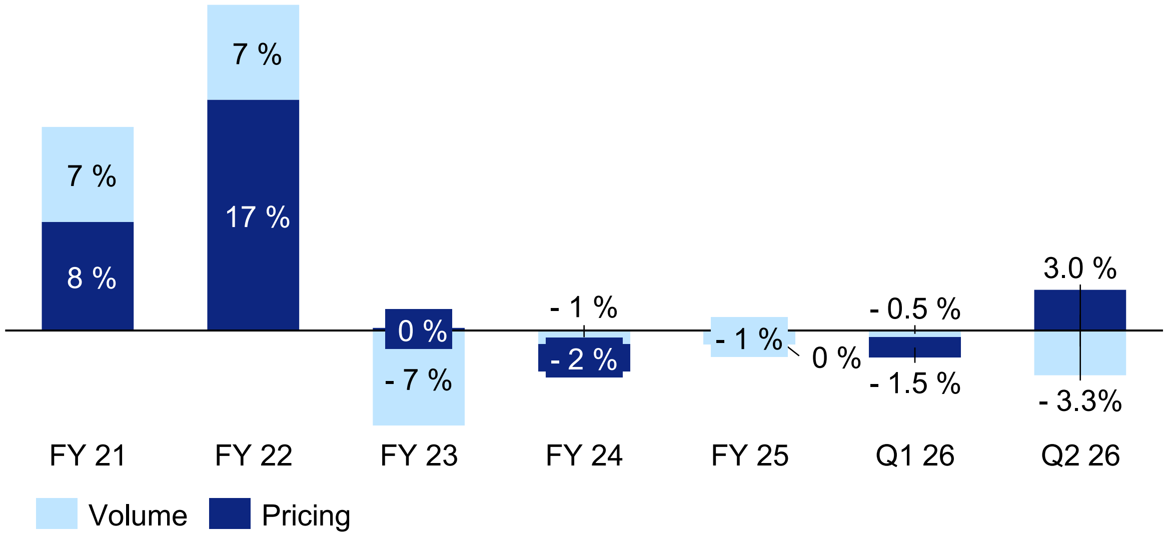
Cost dynamics – year on year and sequentially mixed

- **Raw materials** in Q2 up 7.4 % YoY (sequential up 11.4 %)
- **Energy** in Q2 up 6.0 % YoY (sequential up 3.7 %)
- **Logistics** in Q2 up 8.1 % YoY (sequential down 1.5 %)



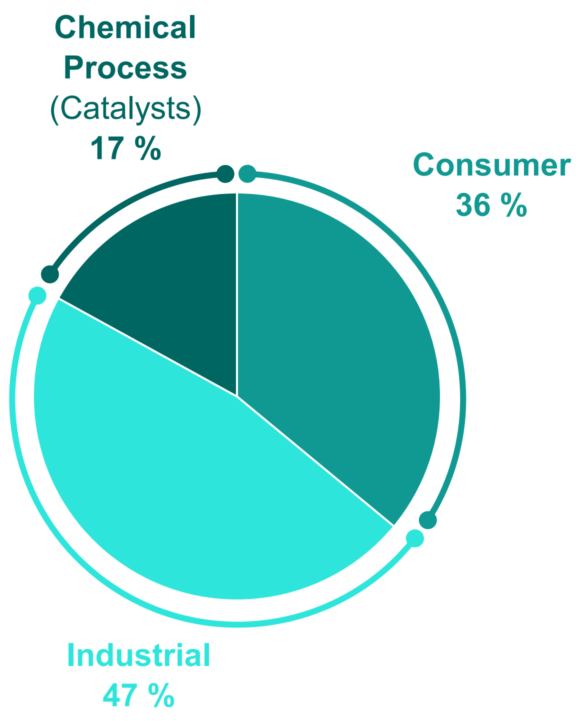
Pricing and volumes stable around the flat line

- Low-growth economic environment with inflationary raw materials, energy, and logistics in Q2 2026
- Q2 **Pricing:** 3.0 % (sequential 3.8 %)
- Q2 **Volumes:** - 3.3 % (sequential down 1.9 % due to seasonal business in CC)

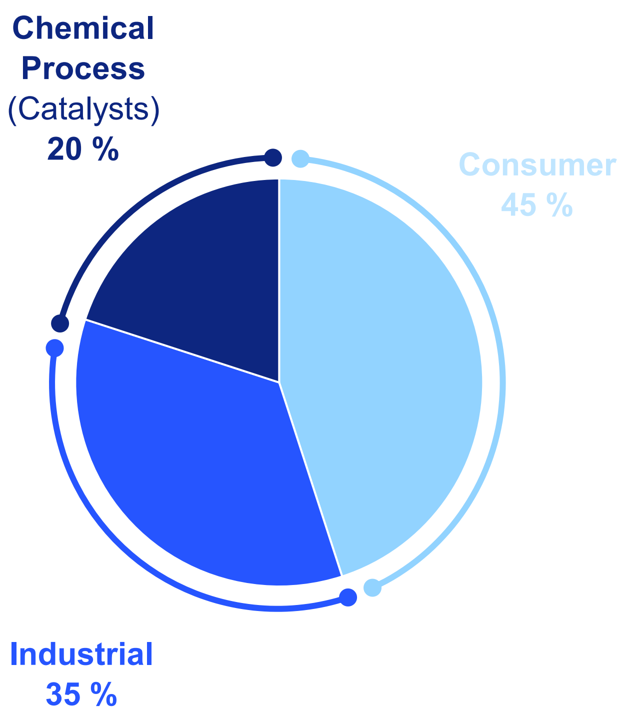


Exposure to attractive consumer markets of close to 50 %...
…with accelerating demand for sustainable products

Sales by End Market 2021 (Total Group)



Sales by End Market Q2 LTM 2026[1]



Consumer

- Home & Personal Care ~ 20 %
- Coatings & Adhesives ~ 10 %
- Agriculture & Food < 10 %
- Electrical & Electronics < 5 %

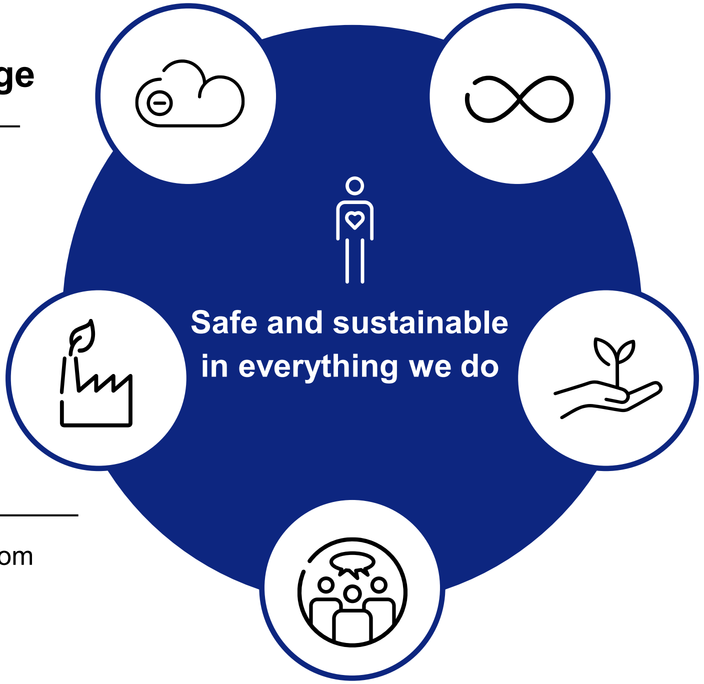
Industrial

- Automotive ~ 10 %
- Oil ~ 10 %
- Building & Construction < 5 %
- Aviation < 5 %
- Mining ~ 5 %
- Other Industrial > 5 %

[1] Last Twelve Months (Q3 2025 – Q2 2026)

ESG – Clariant's sustainability transformation commitment

Sustainability priorities



Fighting climate change

Reducing our own carbon footprint and creating value for customers with low-carbon, high-performing solutions

Increasing circularity

Products and solutions that enable reducing, reusing, and recycling

Zero waste and pollution

Eliminating waste and pollution from our operations and value chains

Sustainable bio-economy

Creating a sustainable bio-economy by protecting nature and maintaining high social standards

Social value creation

Creating value for our employees, in our business networks, and in society as a whole

Investment in operations and portfolio

Sustainable operations

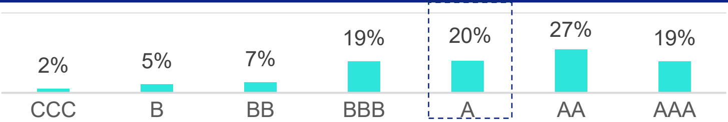
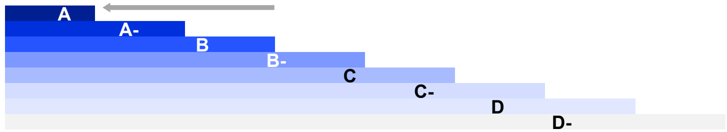
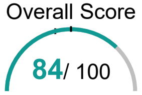
Future-proof our operations for a climate-neutral, sustainable world

Sustainability-driven portfolio change

Increase the safety and sustainability of our products and help our customers achieve their sustainability goals

Clariant’s leading sustainability ratings and rankings

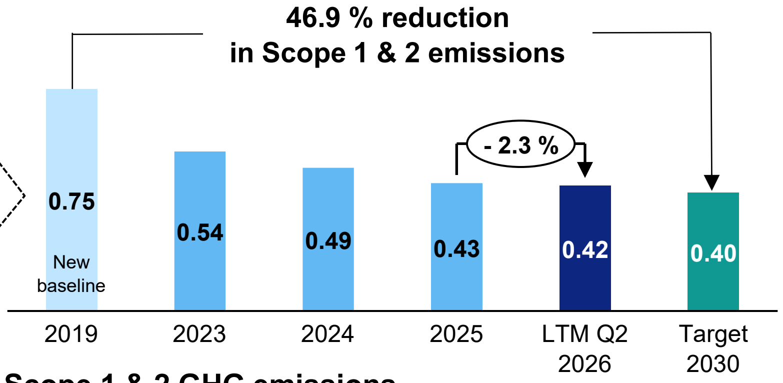
Status as of March 2026

Index / Ranking / Rating	Clariant Score / Percentile Rank or Range	Status / Comments	First Year of Inclusion
MSCI	**A / Range: AAA to CCC**	AA to A with 2026 Methodology Update (review ongoing) 	**2015**
SUSTAINALYTICS	**22.2 (Medium Risk)**	Top 10 % of companies in its Specialty Chemicals subindustry. **Rank | Percentile** — Industry *(Chemicals)*: **70 / 577 | 13th**; Subindustry *(Specialty Chemicals)*: **15 / 155 | 10th**	**2016**
CDP DRIVING SUSTAINABLE ECONOMIES	**Climate (CC): A (Range: A to D-)** **Water (WS): A (Range: A to D-)** **Forests (F): A (Range: A to D-)**	Out of 22 000 companies, only 26 earn Triple A status 	**2013**
ISS-oekom	**B- / Top 10 %**	"Prime" Status and Industry Leader (Corporate Responsibility Prime rated by oekom research)	**2013**
FTSE Russell	**3.9 / 73rd Percentile**	Included in FTSE4 Good Index (FTSE4Good)	**2015**
ecovadis	**84 / 99th Percentile**	– 	**2012**
vigeo eiris	**60 / 100 - "Advanced"**	–	**2014**

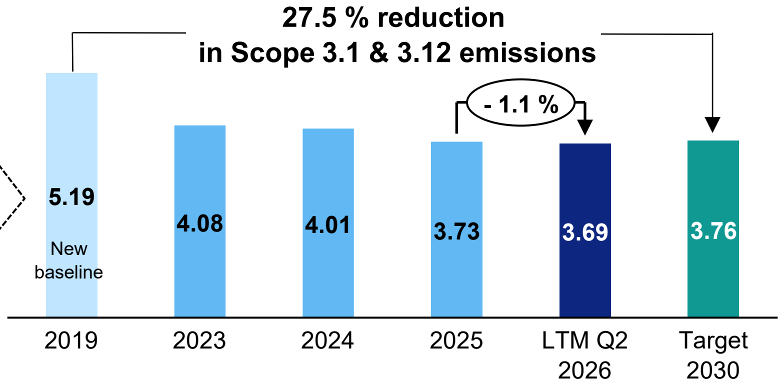
Significant improvement of non-financial KPIs – fully on track to deliver updated 2030 greenhouse gas (GHG) targets

Reducing corporate GHG emissions

In 2024, Clariant performed a rebaselining exercise, reflecting the latest climate science and structural changes to the company since the 2019 baseline was developed. Based on the new baseline, Clariant has updated its near-term company-wide emission reductions to be consistent with the Paris Agreement goals that aim to limit global warming to 1.5°C. The updated near-term targets were reviewed and approved by SBTi in 2025.



Scope 1 & 2 GHG emissions
in m tCO_2e, corresponding to – 43.6 % since 2019



Scope 3.1 & 3.12 GHG emissions
in m tCO_2e, corresponding to – 28.9 % since 2019

New operating model driving customer satisfaction and employee engagement – Safety as #1 priority

– **Safety**
- Commitment to achieve a zero-accidents culture
- LTM Q2 2026 DART rate at 0.12 vs. 0.13 in FY 2025; lower due to continued high awareness, safety trainings, and accountability
- Top-quartile performance in the chemical industry

– **Employee engagement survey**
- All employees invited to an engagement survey in Jan. 2026
- Participation rate increased from 86 % to 88 %
- Employee engagement at 87 % – top quartile vs. industry peers
- Employee engagement score increased to + 37 in 2026 compared to + 34 in 2025

– **Customer satisfaction**
- Customer Net Promoter Score (cNPS) increased to 50 in 2025 vs. 45 in 2024
- Outstanding scores for “product quality,” “technical support,” and “customer service”
- Positions Clariant in the top quartile among peers

Calendar of upcoming corporate events

31 July 2026

Second Quarter / Half Year 2026 Reporting

3 November 2026

Third Quarter / Nine Month 2026 Reporting

23 February 2027

Fourth Quarter / Full Year 2026 Reporting

7 April 2027

AGM 2027

The Executive Leadership Team

Conrad Keijzer
Chief Executive Officer

Executive Leadership Team

Executive Steering Committee

Marcelo Lu
Business President
CC & Americas

Jens Cuntze
Business President
CA & APAC

Angela Cackovich
Business President
AA & EMEA

Oliver Rittgen
Chief Financial
Officer

Priya Thaman
Chief Human
Resources Officer

Judith Bischof
General Counsel

Richard Haldimann
Chief Strategy &
Technology Officer

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CLARIANT

Thank you

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Therefore, we would greatly appreciate your **input and feedback via** www.clariant.com/Investors/Feedback.

Your information will be collected via the secure platform of **QuantiFire**, who manages this process on our behalf.

Greater chemistry